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TRANSCRIPT OF PROCEEDINGS

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The attached transcript, while an accurate recording of the day, is not proofread prior to circulation and thus may contain minor errors.

2015/16 HAZELWOOD MINE FIRE INQUIRY

HEALTH IMPROVEMENT FORUMS

TRARALGON

TUESDAY, 29 SEPTEMBER 2015

THE HONOURABLE BERNARD TEAGUE AO - Chairman

MRS ANITA ROPER - Board Member

PROFESSOR JOHN CATFORD - Board Member

MR PETER ROZEN - Counsel Assisting

MS RUTH SHANN - Counsel Assisting

MS JUSTINE STANSEN - Solicitor

1 MS SHANN: This is the early detection and high risk screening  
2 session. The panellists are very learned and we have had  
3 an extremely productive and interesting session, so we are  
4 now here to share the results with the group and in  
5 particular for the participants to report back to the  
6 board.

7           There is a Powerpoint presentation and the first  
8 slide is up. Before handing over to the Chair, Andrew  
9 Tonkin, who is going to take us through and throw to  
10 various participants on issues, perhaps if each person in  
11 turn could just introduce themselves and where they are  
12 from.

13 PROFESSOR CLARKE: David Clarke. I'm from Monash Health,  
14 psychiatrist.

15 PROFESSOR TONKIN: Andrew Tonkin, cardiologist by training, now  
16 at Monash University.

17 MS SCOTT: Heather Scott. I am a registered nurse and I'm  
18 currently working at Latrobe Community Health.

19 DR WRIGHT: Alistair Wright, general physician at Royal  
20 Latrobe.

21 DR STEINFORT: Daniel Steinfort, respiratory physician at Royal  
22 Melbourne Hospital.

23 MS SHANN: Royal Latrobe, a new beast I haven't heard of  
24 before. Andrew, I will throw over to you and I will sit  
25 down. I will jump up if I see someone with a particular  
26 question, but you are all looking very self-sufficient.  
27 If you let us know when to change the slides, then we will  
28 move forward in that way.

29 PROFESSOR TONKIN: Thanks very much. First of all, I would  
30 like to thank everyone who is on the group with me and  
31 also thank the people who were observing because a number

1 of them made very, very pertinent comments and drew us  
2 into discussions that we may not have otherwise got into  
3 and we are very grateful for that.

4 In terms of what I would like to make comments  
5 on, I would like to talk a little bit about the  
6 terminology of early detection and high risk screening.  
7 Specific conditions I will make some comments on, but  
8 I think a lot of this is not about specific conditions,  
9 it's about what we are going to do in terms of early  
10 detection, high risk screening for chronic and other acute  
11 conditions, particularly associated with the coal mine  
12 fire, but also in the context of the health of the Latrobe  
13 Valley.

14 I will make some comments about risk assessment,  
15 what is available, screening options and even though  
16 there's only relatively few slides at the end about  
17 barriers, enablers and priorities, I think that's where  
18 most of the discussion should take place. If I could have  
19 the next slide.

20 The first comment I make is that I think in terms  
21 of thinking of high risk screening it is important to  
22 consider the burden of disease. In that context I think  
23 it's relevant to think about the high burden of disease  
24 associated with many non-communicable diseases that  
25 existed in the Latrobe Valley and to think about the way  
26 in which they might have been impacted by the coal mine  
27 fire and ongoing ramifications after that.

28 When we are doing high risk screening, as I said,  
29 there should be a high rate of disease that you are  
30 detecting. You need to easily be able to identify the  
31 risk factors and ideally those risk factors should account

1 for the high proportion of the disease outcomes. We want  
2 to have available effective interventions. If you can't  
3 intervene after you have detected, there is really little  
4 to be said for screening. That needs to be cost effective  
5 and therefore you need to take into account what are those  
6 interventions and what is the evidence that they will  
7 translate to improved outcomes in a valuable way, and also  
8 it's useful to know whether there are guidelines,  
9 processes and funding currently available, because a lot  
10 of what might be done could be done by just making the  
11 available resources, taking them to the community at this  
12 time as well as enhancement.

13 Next slide, please. Early detection should  
14 ideally not require more invasive investigation. If you  
15 take my area of interest, for example, cardiology, you  
16 don't want to be detecting coronary artery disease by  
17 doing an angiogram. That is not the way to go. The other  
18 comment I would make is that most people with, for  
19 example, atherosclerotic disease, which is a major health  
20 problem, already have it; they just don't know about it.  
21 So, if you do an angiogram you are going to find disease  
22 in most adults and so you don't want to go that way. In  
23 that condition, for example, specifically atherosclerosis,  
24 high risk screening and early detection is probably one  
25 and the same and so I won't talk further about early  
26 invasive detection.

27 You also need to consider whether there are  
28 appropriate algorithms after you detect a problem for the  
29 further management and whether those algorithms, those  
30 interventions which are put into place, how they impact on  
31 outcomes and also are there adverse consequences. To

1 amplify the adverse consequences, for example, one might  
2 use low dose CT scanning, computerised tomographic  
3 scanning. That involves a radiation risk and one needs to  
4 take that into account even though that risk is small.  
5 There is the anxiety that's associated with detection of a  
6 problem or the perceived detection of a problem, and also  
7 there's the possibility that what you might identify when  
8 you go through a screening process may translate into a  
9 relatively low number of true cases at the end of the  
10 further evaluation. So, all of those things are  
11 important.

12           Next slide. The conditions which we took into  
13 account were atherosclerotic cardiovascular disease and  
14 important risk factors for that such as elevated blood  
15 pressure, elevated cholesterol, diabetes associated with  
16 elevated blood glucose, and I will make some further  
17 comments about them, acute and chronic pulmonary disease,  
18 including lung cancer, and I will get our pulmonary expert  
19 to comment about that, depression, anxiety, poor social  
20 support. David Clarke beside me will make comment. One  
21 thing I want to emphasise is the importance of the  
22 conditions in the Latrobe Valley, the importance of  
23 disadvantage for all conditions and their outcomes.

24           In terms of risk assessment, I would like to make  
25 comment where relevant about available tools and  
26 guidelines for their use because they are going to be  
27 early wins if we can simply apply those and where there is  
28 good evidence for their value and cost effectiveness. We  
29 need to think about the ease of application within current  
30 and particularly the possibility of appropriately enhanced  
31 systems, and I will make comment about that in terms of

1 screening particularly.

2 We need to also think beyond just what we do in  
3 terms of health deliverers. We need to think about the  
4 people who are the important individuals in this, and that  
5 is the individuals in the community, and also particularly  
6 recognising vulnerable groups within the community. It is  
7 simply not good enough to stop at the level of screening  
8 because we are not following through in terms of  
9 communicating and helping those individuals to improve  
10 their health.

11 Not only that; unless we think about those  
12 vulnerable groups, we don't access the particularly high  
13 risk groups. I guess the exemplar would be Aboriginal and  
14 Torres Strait Islander people throughout Australia and  
15 there will be certain groups such as that here, as well as  
16 the Aboriginal people.

17 Next slide. For screening for cardiovascular  
18 disease, the National Vascular Disease Prevention Alliance  
19 includes, in no particular order, Diabetes Australia,  
20 Kidney Health Australia, the Heart Foundation and the  
21 National Stroke Foundation and it has come together and  
22 pooled expertise from not only medical, but also other  
23 professionals who are important in the development of what  
24 might be approaches to screening. They have come up and  
25 recommended nationally, and is now accepted, a tool for  
26 the assessment of risk of coronary heart disease and  
27 stroke and other coronary heart disease end points as well  
28 as infarction and stroke over the next five years.

29 That is based on data which is derived from  
30 population based studies where you might measure  
31 parameters of baseline, you follow the population forward,

1 you measure the outcomes such as myocardial infarction,  
2 heart attack and stroke, and then you do modelling to  
3 weight what are the significant independent risk factors.  
4 The next step is to validate that tool in a population  
5 which is similar to the one that you want to use, and  
6 ideally that would be in the Australian population.

7 That is a process that has been undertaken with a  
8 tool which has been developed in Framingham, just outside  
9 Boston in the United States, in Massachusetts. I'm  
10 involved with some others in developing a true Australian  
11 tool based on cohort data in Australia and you would be  
12 interested to know that that tool which would replace the  
13 Framingham equation will also strive to include a measure  
14 of socioeconomic disadvantage, of significant family  
15 history, of renal function and other things which may be  
16 important which are not included in the conventional tool.  
17 Our timeframe for the completion of that new tool is March  
18 of next year.

19 Currently, absolute risk assessment is  
20 recommended for those 45 and above who haven't been  
21 already identified as having high risk, for example,  
22 already had a diagnosis of coronary artery disease or have  
23 had a stroke or have chronic renal impairment, moderate  
24 chronic renal impairment, or who have diabetes. The tool  
25 depends on non-modifiable factors, age and sex, but also  
26 smoking, diabetes, cholesterol and blood pressure  
27 measurement.

28 Currently there is an MBS item for a single  
29 health check between the age of 45 to 49 with other items  
30 for assessment for Aboriginal and Torres Strait Islander  
31 people. That is embedded and a possibility in the health

1 system at this time but is not used in the way that it  
2 should.

3 Next slide. The United Kingdom has actually done  
4 further assessment of the possibility of vascular checks  
5 and they have now implemented these vascular checks on the  
6 basis of cost effectiveness analyses undertaken by NICE,  
7 the National Institute of Clinical Excellence. One has to  
8 be careful and apply caveats in applying data which is  
9 obtained in other health systems to the Australian health  
10 system. In other words, there are things that are unique  
11 to health systems, but the broad general principles are  
12 the same.

13 They recommended and have now implemented  
14 vascular checks in apparently healthy individuals funded  
15 every five years from the age of 40. They did that on the  
16 basis of the cost effectiveness modelling which showed  
17 that in terms of a disability adjusted life year avoided,  
18 the cost is only approximately \$A6,000. That compares to  
19 what we actually might suggest might be the cost  
20 effectiveness bar, if you like, for implementing and  
21 recommending and subsidising new pharmacological agents of  
22 about \$30,000.

23 So, this is something which is highly cost  
24 effective in the UK context and I think would be in  
25 Australia and I think it needs to be strongly considered  
26 in terms of what might be done to enhance assessment in  
27 the Latrobe Valley.

28 In terms of mental health, I will pass over to  
29 David.

30 PROFESSOR CLARKE: I will speak about the screening for mental  
31 health, but first just to add to what's been said. Andrew

1 has highlighted risk groups for vascular disease and one  
2 example being Aboriginal people. People with chronic  
3 mental illness are also at increased risk from diabetes  
4 and heart disease and people with chronic and severe  
5 mental illness have a mortality of dying earlier similar  
6 to Aboriginal communities. So they should also be  
7 targeted as a high risk population.

8 As for screening for mental illness, and I will  
9 focus on depression and anxiety because that's the common  
10 mental illness that goes unrecognised. In terms of  
11 disability it's up there with heart disease as one of the  
12 top two causes of disability in Australia. Screening can  
13 be done. There is no blood test that tests for it, but  
14 there are simple questions which encourage people to say  
15 that they are depressed and sad or not sleeping,  
16 et cetera. I won't go into the detail of how that's done,  
17 but there are accepted ways of doing it that can be  
18 incorporated in various clinical or questionnaire  
19 mechanisms.

20 Who would be the target group? There is no  
21 argument for screening everybody in the community for  
22 depression, but there is a strong argument for screening  
23 people in acute cardiovascular events, that is acute heart  
24 attack or acute stroke, and the argument is that  
25 depression in the context of a stroke or heart attack  
26 leads to a much poorer outcome, including mortality, and  
27 in the case of stroke severe morbidity, in other words  
28 lack of progress with rehabilitation. So in acute events  
29 it's recommended.

30 With chronic illness, so chronic heart disease,  
31 diabetes and arthritic conditions, et cetera, there's

1 argument for screening for depression because, one, it is  
2 common and, two, it impairs progress and there is data  
3 about that.

4 There are special groups that it is also worth  
5 considering. Youth is one of them. How would you do  
6 that? I will just leave that as a question. But youth  
7 depression and youth suicide is an issue. How do you  
8 uncover that so that you can recognise it and treat it is  
9 a challenge and Indigenous and Aboriginal people obviously  
10 is also a challenge. But the third special group is new  
11 mothers, so postnatal depression is not uncommon. It can  
12 be treated and has benefits for both the mother and the  
13 child. So there is acceptance in Australia that postnatal  
14 depression screening is worthwhile and has been funded by  
15 the Commonwealth government.

16 In terms of screening for the population, if we  
17 were to do in the Valley a community screening, then it  
18 would be very simple to include mental health in that and  
19 that will be one of our recommendations. Thanks.

20 PROFESSOR TONKIN: Thanks very much, David. Daniel, would you  
21 like to make comments about respiratory disease?

22 DR STEINFORT: We discussed chronic respiratory disease  
23 initially and looked at asthma and chronic pulmonary  
24 disease which might also be known as emphysema or COPD.  
25 Asthma we discussed really as a clinical diagnosis and  
26 certainly in the setting of airborne pollution  
27 particularly, that's not something that would require  
28 screening to detect. That would be a clinical diagnosis.  
29 So we didn't discuss that much more, given the context of  
30 screening.

31 COPD certainly can exist in a preclinical state,

1 so people can have the disease of emphysema without  
2 actually being aware of the diagnosis. There is perhaps a  
3 limited role for early diagnosis of COPD given that the  
4 ability to implement subsequent treatment and alter  
5 people's care is not clearcut, unless of course people  
6 actually have a clinical disease.

7 However, there is a large role - and this  
8 discussion came about particularly because of really  
9 valuable input from some of the non-panel attendees -  
10 there is a large role for health awareness and health  
11 promotion in terms of promoting early diagnosis of COPD  
12 and we discussed in that that there's probably a role for  
13 community based screening programs and early case  
14 detection which can be done quite simply with breathing  
15 tests or even just with a screening symptom questionnaire,  
16 and that's something that maybe you will discuss towards  
17 the end, Andrew, about one of the early things that could  
18 be implemented.

19 The other issue we discussed was CT screening for  
20 lung cancer. There is emerging data internationally  
21 suggesting that screening of appropriately selected high  
22 risk individuals may in fact improve detection rates of  
23 lung cancer and the subsequent survival rates and  
24 long-term mortality rates of people who undergo CT  
25 screening, but what's also clear is it is important to  
26 very accurately select the people who are at higher risk  
27 of lung cancer because there is the potential to in fact  
28 do more harm than good if you subject people who are at  
29 low risk of lung cancer to screening. So that's something  
30 that is still being examined internationally, but  
31 certainly there are pilot projects that are under way

1 within Australia which we could be involved in, but that's  
2 something more for the medium term to be considering.

3 The other issue that I think is an easy project  
4 would be to actually understand the risk profile of people  
5 within the Latrobe Valley region and that's something that  
6 perhaps we will be looking to move on in the next year or  
7 two.

8 The other issue that is probably particularly  
9 relevant to Latrobe Valley is the synergistic effect with  
10 respect to lung cancer risk of asbestos exposure on top of  
11 cigarette smoking. So that again is something that also  
12 means that certain parts of the Latrobe Valley population  
13 are at particularly high risk of lung cancer, making this  
14 a particularly pertinent point.

15 Lastly, throughout the discussion certainly with  
16 cardiovascular disease and particularly with respiratory  
17 health, far and away the most cost effective intervention  
18 is support for smoking cessation programs and anything  
19 that was to proceed out of this work would have to include  
20 that as an element. Thanks, Andrew.

21 PROFESSOR TONKIN: Thanks, Daniel. Can I have the next slide.

22 In terms of the barriers, these are obviously  
23 multi-factorial, but at the individual subject level - and  
24 these slides were put together quite quickly and will miss  
25 out some of the things we discussed - but there is  
26 generally a lack of awareness about health and  
27 particularly the preventive nature of many of our health  
28 conditions, and that applies to chronic non-communicable  
29 diseases. If you take, for example, heart disease and  
30 stroke, about 80 per cent of that is in fact preventable,  
31 potentially preventable.

1                   There is the question about disadvantage and  
2 particularly vulnerable subgroups. Those people who are  
3 most at risk in general access the services least and do  
4 not understand the possibilities, not through reasons of  
5 their own but for other reasons, and I think that that is  
6 a particular thing that we have to attend to. I think if  
7 we apply a whole of community approach even in the Latrobe  
8 Valley, I think we might just increase the disadvantage of  
9 those particularly vulnerable groups. So, I think what is  
10 done needs to be tailored to the relative disadvantage of  
11 the Latrobe Valley, but to the particular disadvantage  
12 also of vulnerable groups within the community.

13                   There are the issues of access and transport.  
14 There is the question about the structures for  
15 implementing screening of the community, particularly  
16 outside of the usual medical framework. People in general  
17 would, I think, like to have screening done for conditions  
18 in the community environment. They would be more likely  
19 to attend, they would be more likely to come to such a  
20 facility if that was possible.

21                   The funding for screening procedures is  
22 relatively lacking. We in Australia tend to have funding  
23 for health within the economic framework. The time course  
24 of negotiation of Medicare agreements between the  
25 Commonwealth and the state and territory jurisdictions  
26 particularly is hinged around hospitals and the care such  
27 as that. We don't have any way of, particularly at this  
28 time, valuing prevention. Everyone realises, though, and  
29 recognises that prevention is important and I think the  
30 opportunity is here in what is going to be done in the  
31 Latrobe Valley in the way in which we evaluate things

1 properly, you evaluate things properly, you can give  
2 learnings that are going to be important for the health of  
3 Australia more generally, particularly in the prevention  
4 area. A lot of this is about prevention.

5 The last thing is the ongoing management after  
6 screening. You cannot just screen and stop there. One  
7 has to think about what are the implications for what is  
8 found, for the health system but particularly for that  
9 individual, and they need to be supported to work their  
10 way through the health system, which is a very difficult  
11 one in many cases, and supported in terms of their ongoing  
12 prevention of disease and early treatment of disease and,  
13 associated with that, the barrier, the fragmentation of  
14 the care systems, and again the opportunity that I think  
15 arises in the Latrobe Valley for trying to break down some  
16 of that fragmentation.

17 The next slide is about enablers and in going  
18 through this I made one extremely important omission and  
19 I apologise for that. I meant to say upfront that usually  
20 prevention and screening and activities like this are  
21 thought of in the domain of the general practice  
22 environment. That is probably going to remain, but within  
23 that general practice, and I say environment very  
24 carefully, an important element of the medical workforce  
25 in that, the health workforce, is nursing staff. I think  
26 particularly when one starts to think about the way in  
27 which things may be done most efficiently, particularly  
28 the engagement with communities and individuals in the  
29 community, I think there's a very particular role for  
30 nurses to play and I will ask Heather to make some more  
31 comments.

1           In the background material that we were presented  
2           there was a very interesting model about a flat structure  
3           of community nursing care in The Netherlands to show that,  
4           with the same output of funds, a decrease in  
5           hospitalisation, improved health costs and greater  
6           satisfaction among people in the community, and I think  
7           that you need to think very carefully about what can be  
8           done to augment those nursing systems. Heather?

9 MS SCOTT: Thank you, Andrew. Just briefly, I have worked in  
10           about eight GP clinics across the Latrobe Valley and south  
11           Gippsland and all of the clinics work very, very  
12           differently. One of the most effective things in the  
13           clinic that I have just come from is new patient checks.  
14           So, every patient that's new to the general practice sees  
15           a practice nurse. The nurses collect very important  
16           information: Smoking status, allergies, family history  
17           and some baseline readings, height, weight and blood  
18           pressure.

19           I have worked in specialist clinics and  
20           I currently coordinate a clinic for children in  
21           out-of-home care working with paediatricians. Referrals  
22           come through with one line, "Please see this child in your  
23           program." There is no mention of allergies, nothing about  
24           their immunisation status, not even a height and weight.  
25           So, practice nurses can make a real impact on your data in  
26           general practice.

27           The other thing is, too, there's a real lack of  
28           experienced general practice nurses in the Latrobe Valley.  
29           We have had nurses newly recruited from the hospital. The  
30           hospital environment is vastly different from working in  
31           general practice and there's a real need for some quality

1 education for nurses new into GP clinics. There is a lot  
2 of information about nurse-led clinics and how successful  
3 they are. I worked in a very large GP clinic in Traralgon  
4 a number of years ago. That clinic was involved in a  
5 national program improving the health of patients with  
6 diabetes and heart disease. After 10 years they are still  
7 sending in data and they are still one of the lead  
8 clinics. That was run solely by nurses, it was very, very  
9 successful and other clinics in the area could take their  
10 example and utilise the same things.

11 There's a real under-utilisation of the MBS item  
12 numbers in GP clinics as well. Patients between 45 and 49  
13 can be offered a one-off health assessment. The last GP  
14 clinic I worked at I sent letters out. Hardly any  
15 patients were interested in it. It also depends whether  
16 you work in a bulk billing clinic or a private clinic. At  
17 the private clinic we had a great uptake by the patients.  
18 There were a lot of diseases or risk factors identified in  
19 those assessments and they really did work. They are run  
20 by nurses. Thank you, Andrew.

21 PROFESSOR TONKIN: Thanks very much. So, more specific things  
22 in terms of possible funding. We believe that there's a  
23 role for funding of a community liaison officer because we  
24 think, for example, to reach some of the most difficult  
25 groups that such a person would be invaluable. To take,  
26 for example, Aboriginal people, one cannot go and just  
27 knock on the door of an Aboriginal person, even their  
28 elder, and say, "We would like to come in and talk about  
29 screening." One has to go through a process, which is  
30 understandable, of building up the confidence to enable  
31 that engagement to occur and equally then with that person

1 who might be engaged, such as a community elder, to take a  
2 leadership role in engaging with the people in that  
3 community. There are many other examples of that. So we  
4 think that would be a useful thing to do, this liaison  
5 with the community groups.

6 We think that there needs to be a nursing liaison  
7 person who might liaise between the hospital, but more  
8 particularly with the medical practitioners in the general  
9 practice environment. Case managers again could be nurses  
10 and again this is integrating with the chronic disease  
11 management process but obviously there is the possibility  
12 of people being led through this pathway that they get on  
13 to if they have early case detection, equally if they are  
14 found to be high risk and, as I said, in some cases can be  
15 considered to have an early problem, medical problem at  
16 that time.

17 We need to think about funding for screening  
18 possibilities in the community, going out to the  
19 community, having the champions and the leaders in those  
20 population groups enabling that process to occur. So the  
21 role of community champions and leaders is important.

22 Transport. Alistair Wright made the very valid  
23 comment that what he would like in terms of enabling of  
24 transport is a train station right here. A train station  
25 right here would enable the access to the hospital and  
26 would enable the access to other things that might be  
27 centralised about here. There is the question - I'm sure  
28 this has come out - about how you might subsidise costs to  
29 get people in for their chronic disease care as well.

30 But the point that we are making is that this is  
31 not something that's just about health. There needs to be

1 intersectoral engagement beyond health. As I said,  
2 transport is one. Employment, if we are going to employ  
3 these people, these are employment opportunities in the  
4 Valley and that is a very good thing to think about in  
5 terms of enhancing the workforce here. The regional  
6 office, other things as well, offices of Aboriginal  
7 affairs and so on.

8 I think it was very, very interesting to see all  
9 the submissions that have been made by people for our  
10 group to look at and relate into this inquiry. When one  
11 looks at the offers that came out, from the non-government  
12 organisations, from VicHealth, from all those people that  
13 were there, I think every one of those should be examined  
14 to the extent to which they can be engaged and the offer  
15 taken to help out where they can. I will talk about that  
16 in a minute because there's a lot of goodwill to try to  
17 help the people in the Latrobe Valley.

18 In the short term, next slide, and I really have  
19 to thank John Arkinstall who was in our group and made a  
20 very valuable comment and contribution which led us into a  
21 discussion. We believe in the short term that we should  
22 have a community screening day, that you should have a  
23 community screening day. That would be coordinated by the  
24 Latrobe Regional Hospital, but it should engage all  
25 relevant parties. That includes the community groups, the  
26 health professionals, the NGOs, et cetera, et cetera,  
27 et cetera.

28 We believe that such a community screening day  
29 would be invaluable for a number of reasons, beyond just  
30 the screening, one of which is I think it would be an  
31 early give back to the community to show that people are

1 really concerned about their health and they want to  
2 improve their health. They are thinking about the effects  
3 of the 45 days of the coalmine fire, but more broadly  
4 about the pre-existing and future health of the Latrobe  
5 Valley. I think given that the burden of disease,  
6 80 per cent of disease burden is around chronic  
7 non-communicable disease and that is growing, I think this  
8 screening day would be actually very, very important.  
9 I think it would gain trust, it would gain I think some  
10 awareness at the community level about health, it could be  
11 supported in all manner of ways by the media, et cetera.

12 So, apart from that, and we think that would be  
13 something that we would highly recommend and, depending on  
14 the evaluation, it could be something that would occur at  
15 a later time as well. We believe at this time the  
16 cardiovascular disease, diabetes and mental health  
17 screening has sufficient evidence to warrant their  
18 introduction at this time and, in the case of CVD and  
19 diabetes, Medicare item numbers exist to support that and  
20 I think there may be cost effectiveness data to suggest  
21 going beyond that.

22 If you initiate something around the age of 45 or  
23 50, there's a possibility of adding on, with the subsidy  
24 of funding needed, other aspects that might be screened at  
25 that time and that needs to be thought through. But  
26 I think that's a possibility, but it would need  
27 augmentation.

28 It shouldn't just be restricted, though, to  
29 people around that age group. We have heard from David  
30 about perinatal depression, but also there will be high  
31 risk younger people, for example, children of those who

1 have had a heart attack or stroke at a young age, other  
2 very high risk groups in terms of other disease states who  
3 should be looked at and screened at an earlier stage as  
4 well.

5 Right at the start one needs to put in place the  
6 evaluation processes. One needs to put in place something  
7 that is sustainable and is shown to be sustainable on the  
8 basis of the evaluation of outcomes and the cost  
9 effectiveness. So therefore at this time there needs to  
10 be the discussion about data linkage with measures such as  
11 hospitalisation and disease specific mortality and I think  
12 the opportunities exist to build on what is being done  
13 with the Hazelwood health study, but also to go further  
14 than that and say we want to do this for the community, if  
15 we have the community agreement that this is a good thing  
16 to do, and also another major aspect of the evaluation is  
17 community satisfaction. Hearing back from the community  
18 about what they think is important, what is effective and  
19 how that can be improved in the future.

20 Next slide. In the medium and longer term there  
21 needs to be a continuation of screening activities,  
22 informed by that ongoing evaluation. There may be  
23 possible new projects such as lung cancer screening. One  
24 could think about the 15-fold increase in lung cancer in  
25 those who have been exposed in the past to asbestos and  
26 who are now smoking, and I think the thinking about that  
27 starts now and when it is implemented I think would depend  
28 on what is found as a result of those evaluations.

29 There should be measures to overcome the  
30 fragmentation at different points in health delivery. But  
31 the next thing which I haven't put in here, which I think

1 is absolutely critical if one is screening, and again to  
2 emphasise this, one has to think about what comes next,  
3 where is the next part in the medical care system that is  
4 going to be impacted, and that gets into the chronic  
5 disease management and one has to have in place what are  
6 the most effective and cost-effective ways of continuing  
7 the ongoing passage of that patient through their  
8 lifespan.

9 Then I think in the longer term equally I like  
10 the idea of comments, and I think that is something that  
11 really needs to be thought through, but the principles  
12 that have been enunciated by Don Campbell and David  
13 Clarke, and the fundamental thing there is progressive  
14 empowerment of the community in deciding on their  
15 priorities and engaging the expertise which they think  
16 should be there to help them go forward.

17 I should ask Alastair and others if they would  
18 like to add any other comments before we throw it open.

19 DR WRIGHT: My only additional comment would be to reinforce  
20 what you have said about the fragmentation of services and  
21 to improve linkages between community practitioners and  
22 hospital practitioners, where I think the role of a GP  
23 liaison officer can be very good. Picking up on Heather's  
24 point, it is not acceptable to send a patient to a clinic  
25 saying, "Please do the needful." That involves education  
26 and support of our colleagues for them to better capture  
27 the identity and needs of their patients. So I actually  
28 think a lot of this begins with better organisation of  
29 services, then probably lots of nursing.

30 MS SHANN: Alistair, can I just ask you to expand a little bit  
31 on the idea that the group came up with, which is really

1 John's idea, about the community screening day. There's a  
2 reference to "coordinated by the regional hospital".  
3 Could you just expand on what the group thought that might  
4 look like, what the barriers that would need to be  
5 addressed and planned in advance might look like.

6 DR WRIGHT: Sure. I think, picking up on Andrew's point that  
7 it's a give back to the community and a recognition that  
8 they have significant health needs that could be better  
9 addressed, I think is a good one. The concern would be  
10 that you only preach to the converted, and Paul - I'm  
11 sorry, I've forgotten your surname - who is involved with  
12 the Loy Yang power station raised the point that they do  
13 provide screening for their employees, but a significant  
14 percentage and usually those with more health problems  
15 don't actually take up the screening.

16 So I think there's going to need to be some  
17 significant resources put into how we go about making sure  
18 everybody is aware of that and reaching out through  
19 community linkages to the people who aren't as well off.  
20 I think if we are able to do that and sell the message,  
21 I think that would be a very good thing both for the  
22 region and the hospital.

23 PROFESSOR TONKIN: If I can just add also, and I hope it's okay  
24 to say this, Kellie O'Callaghan, who is the Chairman of  
25 the board of the hospital, made extremely important  
26 contributions to our discussion and she has volunteered to  
27 be involved in thinking further about this and taking some  
28 leadership role if it is deemed this is a good way to go  
29 forward.

30 PROFESSOR CLARKE: Screening is closely tied with health  
31 promotion and there are a lot of reasons why people who

1 need it don't always use it. Being involved with  
2 Beyondblue has taught me that, with persistence, barriers  
3 can be broken down. So, it's about persistence about  
4 messaging over a period of time gets more people  
5 interested in or willing to examine themselves, be tested,  
6 seek help when they need it. So, we are advising and  
7 encouraging more than one day of screening, but keeping it  
8 going.

9 PROFESSOR TONKIN: And I guess the one thing I should have  
10 added is that I think it comes back to one of the earlier  
11 slides that I showed. It needs to be carefully thought  
12 through for whom and for what, and all those questions  
13 that I put up that need to be addressed in thinking about  
14 screening need to come into the discussion. But I think  
15 appropriate screening would be a very good thing for the  
16 community and would get the program off and running.

17 MS SHANN: Heather, do you have any thoughts about how to do  
18 that reaching out into community to be including the  
19 particular groups which might have an element of social  
20 disadvantage or particular high risk?

21 MS SCOTT: There is a whole department at Latrobe Community  
22 Health who deal with health promotion and they would be  
23 able to give you those answers. I have participated  
24 previously in health promotion and assessments at places  
25 like Farm World, but it needs to be somewhere local. Even  
26 health promotion activities in shopping centres are  
27 effective. I have done that previously in towns like Moe  
28 and we had an enormous number of people go through. You  
29 have a captive audience there, a simple record for that  
30 person to take back to their GP and many of those patients  
31 actually followed up. So I think that they are really

1 appropriate places.

2 PROFESSOR TONKIN: Which actually leads on to one thing again  
3 that I forgot to mention, which is the importance of  
4 information management systems. I'm sure it has come up  
5 in many of the fora, but this is absolutely critical.

6 MS SHANN: Daniel, did you want to add anything to some of  
7 these, the short, medium and long term measures which have  
8 been recommended by the group, particularly from that  
9 background of you said something already about whether or  
10 not CT scanning is cost-effective and so on in your  
11 particular area.

12 DR STEINFORT: I guess the particular sort of thing about the  
13 medium and longer term, what's still being examined,  
14 unlike perhaps some of the cardiovascular end points and  
15 the mental health end points where the risk profile is  
16 very well established and the benefits of intervening at  
17 that point are very well established, certainly the risk  
18 profile is clear especially for lung cancer and certainly  
19 for chronic smoking related lung disease.

20 Taking smoking cessation aside, the point at  
21 which to intervene, particularly the degree of risk or  
22 degree of exposure, is probably still being clarified.  
23 I think the main reason for that is, firstly, for lung  
24 cancer screening, which is a long-term project, there is  
25 the potential to do more harm than good. For example, if  
26 you subject people who have never smoked, who are at low  
27 risk but not zero, but at low risk of lung cancer, you  
28 will find lesions on CT scans and then those people have  
29 the anxiety of what does that spot represent and the  
30 impact on their health just purely related to that, but  
31 also some of those people would be subjected to invasive

1 biopsy and most of those people will have spots that are  
2 completely benign and they would have been better off if  
3 they were never identified. So, making sure that the  
4 people that we subject to screening are the high risk  
5 patients is the most important point.

6 I think Alistair and I were discussing that's  
7 probably something in the short to medium term which is  
8 not immediately applicable to everyday health, but  
9 certainly learning more about what is the risk profile in  
10 this part of the state and there's obviously implications  
11 for the population, but also resource implications that we  
12 need to understand in terms of, if we are going to draw a  
13 line at a certain risk point, frankly speaking, how much  
14 money does that mean we are going to need to resource that  
15 adequately, so that if we are going to implement something  
16 we should be doing it properly. So that's sort of a  
17 medium if not longer term project.

18 MS SHANN: Coming back to the questions for consideration, is  
19 that squarely within a promising area requiring some  
20 further investigation and testing?

21 DR STEINFORT: Yes, I think it's a promising area and I'm happy  
22 to say that because there is no doubt from international  
23 studies that there is a strong role for CT screening of  
24 high risk individuals. What is less clear, and again  
25 Andrew mentioned this in relation to comparing things with  
26 the UK health system, there are certain individual  
27 characteristics of the Australian or Victorian health  
28 system that means we need to understand more about how to  
29 target people and what the cost implications are going to  
30 be for that. So I think it's very promising. It should  
31 be probably done in the longer term, but exactly how to do

1 it is something we will be looking at.

2 MS SHANN: I will throw open to the board. Alistair, did you  
3 want to follow up from that?

4 DR WRIGHT: Only that I think we could make it a reasonably  
5 short term goal to understand more about the demographics  
6 of the risks of lung cancer. I don't know how many people  
7 are at high risk in the Valley and it is certainly  
8 pertinent to what we are talking about today, so we will  
9 be in touch to get something going.

10 MS SHANN: Excellent. I love the idea that the working group  
11 is going to continue after today. Just before I ask if  
12 the board has some follow-up questions, I just wanted to  
13 ask really each of you: What are the top priorities here?  
14 There's a number which have been listed. If there was  
15 really just one or two measures which the board could  
16 ultimately recommend or that could ultimately be  
17 implemented, where would you land on that? David, did you  
18 want to address that question?

19 PROFESSOR CLARKE: There are two things, I think. One is we  
20 are arguing that screening is effective and it should be  
21 systematised through the health system in the Valley, so  
22 that's a health systems problem and, two, we as a group  
23 are recommending strongly that a good idea is to have a  
24 screening day or some event like that, for two good  
25 reasons. One is it will identify some people who need  
26 more treatment or help, but it will also give a clear  
27 message and encourage people and start people to think  
28 about their health and seeking attention.

29 PROFESSOR TONKIN: Maybe if I could have two. One would be to  
30 think beyond, even though we have talked about screening  
31 disease states, to think beyond the individual disease

1 states and to think about the fundamental determinants of  
2 health and disease in a community, and that leads into  
3 thinking about vulnerable groups, why they are vulnerable,  
4 what might be done, because what is done for those groups  
5 is going to cut across everything and it's going to cut  
6 across all the other deliberations, I suspect, of the  
7 board of inquiry.

8 The second one, because I saw there's something  
9 on chronic disease management, is to think about the fact  
10 that many people have subclinical disease. That's about  
11 early detection, high risk, et cetera. But to take the  
12 opportunity, when someone has a chronic disease manifest,  
13 to think that that point where they might have gone into  
14 hospital and are discharged is the first step, the early  
15 stage to the next presentation with that problem which may  
16 be fatal, and therefore to enhance the services that take  
17 the patient out of, say, a hospital environment with an  
18 acute problem into the community and enhance that, because  
19 that is the next phase of ongoing prevention.

20 If you take the case of coronary disease,  
21 five per cent of adults have the hospital discharge  
22 diagnosis. They account for 50 per cent of coronary  
23 deaths in non-fatal infarcts and about half of them are  
24 coming from the people who have the disease. We simply  
25 must take proven effective therapies, lifestyle advice to  
26 them. That's the low-hanging fruit.

27 MS SCOTT: I would like to see improved systems in GP practices  
28 and the implementation of nurses and promoting of the  
29 nurse's role and getting more experienced nurses in the  
30 region.

31 MS SHANN: Alistair?

1 DR WRIGHT: Train station.

2 MS SHANN: We will get you to identify where it should be put,  
3 rather than Andrew.

4 DR STEINFORT: My thought would be the most valuable tool will  
5 be a system or an approach to access the most  
6 disadvantaged group in the community, because I think they  
7 are at risk. There are lots of services already  
8 available. That's the group that are not accessing them  
9 currently and they are also the group that are at highest  
10 risk of adverse outcomes in the future. So targeting them  
11 I think is going to be where a fantastic amount of gains  
12 could be made, with whatever intervention we want to  
13 apply.

14 MS SHANN: Is that partly linking into the idea put forward of  
15 community liaison officer?

16 DR STEINFORT: Yes. We have already covered that, Rosemary has  
17 covered that, but GP and particularly community liaison,  
18 and I think Kellie had volunteered to advocate and  
19 actually deliver the message from within the community  
20 rather than outside.

21 MS SHANN: I will ask the board whether there's any questions  
22 for the panel.

23 MRS ROPER: I have a question back on the community screening  
24 day. It's actually outside the remit of your discussion  
25 but, Professor Tonkin, you have raised it a few times and  
26 it struck me. If we have a community screening day or  
27 week or continual, what are your thoughts on what we can  
28 put in place for the so what, what happens after that, so  
29 that we don't just raise the anxiety in the community that  
30 we have a screening, some things are detected and they end  
31 up still on a waiting list somewhere. What do we do after

1           that?

2   PROFESSOR TONKIN:  I think that probably interfaces with the  
3           chronic disease management discussions and I don't know  
4           what took place there, but I think you can't just have the  
5           screening day in isolation.  One has to think about  
6           precisely what you have said.  You can make some estimate  
7           of the number of people who you might find, for example,  
8           are estimated to be at high absolute risk of having CPD  
9           events and you should do something about it in terms of  
10          not just lifestyle advice, but drug treatments as they are  
11          appropriate.

12                 The estimate, for example, in that area is that  
13          if you take all adults between the age of about 35 and 74,  
14          that maybe 15 per cent might come out as having an  
15          estimated high absolute risk, so you have to start to  
16          think about what you do with them.  You can make estimates  
17          about the number of people you might pick up with  
18          diabetes, et cetera.

19                 So, I think that going on from that you need to,  
20          one, engage and think about what would happen at the  
21          general practice level.  One has to think about what would  
22          happen at the hospital level.  We discussed but didn't  
23          talk about the fact that there could be a risk clinic or  
24          it could be called a post screening clinic, it could be  
25          something that one could fund and have a clinic in the  
26          hospital to initially deal with this and it could be done  
27          across the disciplines.  I don't know whether you want to  
28          add to that, Alistair.

29   DR WRIGHT:  Only in as much as I think the GPs would have to be  
30           very much brought along at the planning phase, not only to  
31           recruit patients for such screening, but also to look

1 after them afterwards.

2 PROFESSOR CLARKE: Sometimes people are nervous about screening  
3 because it will uncover problems that weren't identified.  
4 They are problems that exist. It's just we are going to  
5 identify them earlier, so we are bringing forward the  
6 treatment. So the burden of treatment, if you like, or  
7 treatment services, is no greater; we are just going to do  
8 it now instead of waiting for the person to get sicker.

9 PROFESSOR TONKIN: But one could find, for example, in a newly  
10 diagnosed - I don't know what you would call it - clinic  
11 and indeed if you are identifying these people and  
12 initiating effective treatment, it's going to be cost  
13 effective.

14 DR WRIGHT: If that was nursing, then I don't think it would be  
15 confrontational to existing health services.

16 PROFESSOR CATFORD: Can I follow up and really just focus on  
17 this issue of coordination of service response and the  
18 aspect of fragmentation. It seems to me that the hospital  
19 has to be a player and there's general practice, community  
20 health, potentially employers, other people that reach out  
21 to the community, community organisations of all kinds.  
22 Sporting organisations we heard yesterday were interested  
23 in getting more engaged in health related issues. Perhaps  
24 you didn't have time, but how could all these players come  
25 together, do you think, in a coordinated concerted  
26 approach?

27 PROFESSOR TONKIN: I wonder whether Alistair and Heather would  
28 speak about this coming from the community, or we could  
29 make comments?

30 DR WRIGHT: I think you are right. I think when I said this  
31 sort of screening day would have to have a lot of

1 engagement, that's the sort of thing I was thinking about.  
2 I was also reflecting on the efforts that prostate cancer  
3 movements made. I don't know how many of those guys go  
4 and actually get a prostate check, but thousands of people  
5 come along to the Big Blokes Barbecue and done right  
6 I think it could really engage the community around health  
7 and I think it would be a good thing.

8 PROFESSOR TONKIN: I think there has to be a group that is  
9 brought together, given authority and they have to be  
10 specifically resourced to actually take this forward and  
11 there has to be very careful thought about the governance  
12 structure, there has to be very careful engagement of the  
13 community and not just the downwards approach, it has to  
14 be with, and I think that equally this could be seen as  
15 something that, although it might be unique to the Latrobe  
16 Valley, there may be interest in seeing how this might  
17 work elsewhere because I think everyone is grappling with  
18 the problems of what you do with vulnerable communities,  
19 including those outside a metropolitan area.

20 DR WRIGHT: Taking the example of the Big Blokes Barbecue,  
21 I don't think anybody pays for their own seat. The table  
22 is bought by an organisation or a sporting club or  
23 raffled, so that's the sort of engagement that would take  
24 place to have people attend.

25 PROFESSOR CATFORD: We are looking at some other aspects which  
26 will touch on this in subsequent forums. We have a  
27 special forum on community engagement. We will be looking  
28 at healthy workplaces tomorrow. There's a whole piece on  
29 governance and leadership and coordination that's coming  
30 as well.

31 Can I say I found this extremely valuable and

1 very clear about what your thoughts are, which I'm sure we  
2 will be looking at very diligently and feeding on to some  
3 of those other groups that will follow you. Thank you  
4 very much.

5 MS SHANN: Thank you.

6 (Short adjournment.)

7 **HEALTH WORKFORCE**

8 MR ROZEN: We will make a start. For the next session we are  
9 concentrating on the health workforce in the Latrobe  
10 Valley, and particularly in relation to issues that arise  
11 concerning recruitment of health workers, doctors, nurses,  
12 allied health workers and others, and also retention in  
13 the Valley once people are recruited. So we had a very  
14 lively and useful discussion earlier today with our group.

15 As I think is the tradition, we might just  
16 introduce the members of the group, perhaps starting with  
17 you, Pip, if we could, just because you are on the end of  
18 the line there.

19 MS CAREW: Pip Carew, Assistant Secretary of the Australian  
20 Nursing and Midwifery Federation.

21 PROFESSOR CAMPBELL: Don Campbell. I'm a general physician at  
22 Monash Health, and co-author of a submission to the  
23 coalmine fire inquiry with David Clarke.

24 MS SHEARER: Marianne Shearer, CEO of Gippsland PHN, Primary  
25 Health Network.

26 DR FRASER: Simon Fraser, Chief Medical Officer and  
27 paediatrician at Latrobe Regional Hospital.

28 MS CAMERON: Amanda Cameron. I'm the Director of Nursing,  
29 Midwifery and Clinical Services at Latrobe Regional  
30 Hospital.

31 MR RAVEN: I'm Dean Raven. I'm the Director of Health

1 Workforce at the Department of Health and Human Services.

2 MS WALSH: Katherine Walsh. I lead the policy unit at the  
3 Australian Medical Association, Victoria.

4 MR ROZEN: Thanks very much. As we can see, we have a very  
5 wide range of experiences and job roles that are relevant  
6 to the topic that we are looking at. I thought it might  
7 be useful to start as we did in our discussion this  
8 morning, and that is to focus on what the problem is in  
9 relation to health workforce. So if we can perhaps define  
10 it and get a bit of a sense of where the gaps are, where  
11 the problems are, and then we can move on to talk about  
12 the ideas the group had for addressing those.

13 Perhaps if you don't mind, Amanda, if we start  
14 with you in your director of nursing role at the hospital,  
15 if you could share with the board your experiences in  
16 relation to issues around recruiting and retaining firstly  
17 nursing staff and then if you are able to also talk about  
18 allied health workers as you did this morning.

19 MS CAMERON: Yes. In the nursing division we are actually  
20 quite fortunate in the Latrobe Valley . We have a  
21 training provider in Churchill, the Federation Uni, who  
22 has a school of nursing, and before that it was Monash  
23 University. So the large majority of our student places  
24 at Latrobe Regional Hospital for nursing are taken from  
25 that university and also our graduates come from that  
26 university, so we have had over the years a steady supply.

27 Nursing at the moment is in a very small window  
28 where there is an increased supply to demand across the  
29 state and Pip actually spoke about this as well. So, at  
30 the moment we are able to recruit to our positions.

31 However, as we know from the health workforce data, that

1 window of opportunity is very small and we are just about  
2 to head into the precipice that everybody else is heading  
3 into with an aging workforce.

4 At Latrobe Regional Hospital we have a very  
5 structured program from a nursing point of view, two  
6 graduate years, a development year and into postgraduate  
7 which is very well supported. So, from a nursing point of  
8 view we felt that there was some gaps in relation to our  
9 midwifery training from the point of view that the  
10 Federation Uni chose to stop a double degree in nursing  
11 and midwifery this year which we have used extensively to  
12 fill our positions at Latrobe Regional Hospital in our  
13 maternity section and because of that course we have  
14 actually been able to achieve our full EFT in an area that  
15 we struggled to find midwives for before. So that will  
16 impact on us greatly.

17 Also we have mental health training as well. So  
18 we felt that there would be a lot of benefit in being able  
19 to have mental health training actually delivered within  
20 the Latrobe Valley.

21 From an allied health point of view, we have a  
22 lot of difficulty recruiting allied health. There is no  
23 allied health undergraduate training in Gippsland.  
24 Federation University, who now provides out of Churchill  
25 campus, has allied health training but at their Ballarat  
26 campus. Most of the undergraduate allied health clinical  
27 placements come from Monash University at Peninsula.

28 We get a lot of first and second year allied  
29 health. They come through, they rotate through, they stay  
30 for one or two years and then they go back to the city.

31 So we have a lot of junior experience, we have some senior

1 experience, but we are lacking in the medium or middle  
2 experience I suppose is what we talked about. So that's  
3 actually quite a large gap.

4 Social work is very difficult to recruit to and  
5 training as well, and we also talked about the fact that  
6 one of the areas that is difficult within the hospital  
7 setting is from the radiographer stenographer point of  
8 view. Stenographers are very difficult to recruit in the  
9 country.

10 MR ROZEN: That's terrific. Perhaps if you can just expand on  
11 that last point before I let you off the hook. We talked  
12 in the meeting this morning about the implications of the  
13 shortage of stenographers and how that flows through to  
14 the level of service provision that can be provided. You  
15 talked about, for example, delays in people getting  
16 ultrasounds.

17 MS CAMERON: For instance, because there is a shortage of  
18 stenographers, so it is difficult to recruit to those in  
19 regional areas, we have a limited number that are on call  
20 to provide a 24-hour service, so therefore the conditions  
21 that we tend to call them out for are limited. So, we  
22 have a criteria that we will get a stenographer out of bed  
23 for; otherwise then it will wait until the morning. So  
24 that has a flow-on effect for the whole flow through the  
25 emergency department and how we more effectively treat  
26 people, I suppose.

27 MR ROZEN: Thank you. Simon, perhaps if I can turn to you and  
28 get you to address the same question but from the point of  
29 view of doctors and specialists.

30 DR FRASER: Yes. Thanks very much. I guess we started this  
31 morning by noting that probably the last few years has

1 seen, at least as far as Latrobe Regional Hospital and the  
2 Valley is concerned, and I'm speaking initially from  
3 the perspective of the hospital, that recruitment of  
4 senior doctors has become easier. There are still some  
5 pockets of areas where recruitment is difficult, and  
6 probably the standout is mental health. That probably  
7 came across yesterday. To a lesser extent now obstetrics  
8 and gynaecology, anaesthetics and emergency department.  
9 I think there's probably, we discussed this, probably a  
10 number of reasons for that in terms of I guess a wave of  
11 international medical graduates coming through for the  
12 last 10 or 15 years and moving through the specialty  
13 training in addition to those who are Australian trained.

14 We talked about junior medical staffing and the  
15 fact that we have developed a growing Gippsland and rural  
16 intern training program and also a rural generalist  
17 pathway to support and encourage general practitioners to  
18 have further training in anaesthetics and obstetrics.

19 I think we are probably slowly moving into a new  
20 era in terms of not so much struggling with recruitment of  
21 senior doctors, but retention, and we spoke very much  
22 about what issues might there be in relation to families  
23 and children and supports and infrastructure, the  
24 importance of ensuring that networks are maintained with  
25 tertiary centres in Melbourne, particularly in relation to  
26 the ongoing education and training of the senior doctors.

27 We talked about the need for incentives to  
28 attract and retain doctors to the Valley. While it's  
29 perhaps not specific to the hospital set-up, there was  
30 also discussion about general practitioners and I think it  
31 highlighted to me that the net increase in general

1 practitioners in the Valley in the last 10 to 15 years has  
2 been close to zero per cent change, and I think it's a  
3 significant area that needs to be looked at.

4 We feel that the relationship between the  
5 hospital and Monash University, at least in relation to  
6 medical students, is good and continues to improve. We  
7 felt that there's potential to continue to try - and not  
8 just with medical staff but with health professionals in  
9 general - to try and reach out to the community and  
10 particularly high schools and to look at ways of perhaps  
11 encouraging local students to consider working in the area  
12 of health and how we can encourage and entice that.

13 I think we also touched on the opportunity to  
14 continue to look at funding opportunities to provide  
15 incentives and ability to continue specialist training and  
16 the relationship that we have with the colleges in terms  
17 of training specialists.

18 MR ROZEN: Thank you. Katherine, from your perspective within  
19 the AMA there is obviously a lot of experience about these  
20 issues, not necessarily in relation to Latrobe Valley, but  
21 broadly in relation to regional Australia. Is there  
22 anything you would like to add, please, to that?

23 MS WALSH: Just that on a broader sense those social issues and  
24 social networks around attracting doctors to an area are  
25 really one of the key aspects that need to be focused on,  
26 opportunities for partners in terms of employment and  
27 social engagement, schools, all of those kind of things.  
28 It's certainly not unique to this area, but if your  
29 husband or wife can't get a job that's similar to what  
30 they're doing in Melbourne, they are just going to flat  
31 out refuse to move somewhere else because they're giving

1 up their own life and career.

2 Also, definitely just what Simon touched on about  
3 the connections back to colleagues in metropolitan  
4 centres, having those networks there, opportunities for  
5 training and making sure that they are not missing out on  
6 vocational training places, specialty training pathways,  
7 any of that, because they choose to relocate to a rural  
8 area, and recognising of course that the easiest way to  
9 get people to live, work and everything in rural areas is  
10 if they are locally raised and educated as much as  
11 possible.

12 MR ROZEN: Thank you. Don, I think you also had some  
13 observations to make about this issue, particularly in  
14 relation to doctors and I think it might have been you or  
15 someone in the group referred to fly-in, fly-out doctors  
16 and the issues that that may give rise to.

17 PROFESSOR CAMPBELL: Thanks, Peter. I think we are touching on  
18 the issue of social capital and it's not all a one-way  
19 street. It's very important to have in the region the  
20 ability to attract and retain doctors and families. They  
21 actually contribute an important component of social  
22 capital of the region and if the doctor is only coming in  
23 and then going out, then they are not contributing to the  
24 social capital, they are not contributing to the  
25 infrastructure, to the life of the community, and those  
26 are very important points of engagement that flow through  
27 to some of the perceptions around engagement and  
28 connection and understanding of the local environment.

29 I think Wendy from Voices of the Valley talked to  
30 us about, in training the doctors, they had to be doctors  
31 who understood the local environment. At one level that's

1 a technical task to understand pathways, to understand how  
2 to manage individual diseases, but diseases occur in  
3 people and people live in communities and it's important  
4 for doctors to be part of that community. So that's a  
5 very important part of serving the community as a doctor,  
6 is understanding the local community and frankly being  
7 part of it.

8 MR ROZEN: Marianne, in relation to pathways, that was  
9 something that we did discuss and particularly following  
10 on from the question that Wendy asked from the floor in  
11 our group, this issue of doctors who might be new coming  
12 into the Valley, especially ones who are commuting to come  
13 and work here, not necessarily having a thorough  
14 understanding of the community in which they are working  
15 and particularly the disease, the burden of disease and  
16 the particular issues such as the mine fire, for example,  
17 and we discussed in the group how that might potentially  
18 be addressed perhaps as a short-term response to the  
19 inquiry in relation to the pathways. Perhaps if you could  
20 expand on that and explain to us what a pathway is.

21 MS SHEARER: Certainly. To begin with, a care pathway is where  
22 a clinical and a medical treatment process might be  
23 defined. So if we take the respiratory care, the pathway  
24 will identify the assessment steps, the management steps,  
25 referral, treatment steps, and that can be documented. So  
26 the experience that I have had and that Gippsland PHN are  
27 going to be working on as a priority area over the next  
28 year is to develop pathways that can be accessible to  
29 local GPs and other providers.

30 The pathways are developed together between  
31 specialists in the area and the local GPs. It relies

1 heavily on champions in the community and that local  
2 leadership and once they are defined and this information  
3 is placed on a web system, it becomes accessible to so  
4 many people. You can not only use it for a clinical  
5 definition of what to do, where to find information, where  
6 to find resources and that's extremely helpful for new  
7 people who are in the area, it's also a one-stop shop for  
8 those who are already here and have long been here and  
9 they can keep up with the latest trends and the latest  
10 research and treatment regime.

11 The other aspect is that the pathways can have  
12 information on what are the latest social and other  
13 challenges for the community. So it can identify some of  
14 the methods that are used within a particular community,  
15 what's common in the community and it can help the  
16 providers that are moving into an area to understand "How  
17 do I assimilate within this community" from that  
18 professional sense. It certainly doesn't replace how to  
19 engage and become part of the community, but it gives that  
20 first place and one-stop shop, "Where do I find clinical  
21 information, where do I find process and referral  
22 information and how do I support the people that I care  
23 for within that community."

24 MR ROZEN: Thank you. One of the issues that the group  
25 discussed this morning, if we can move to perhaps some  
26 answers to the problems that we have identified, one of  
27 the issues that was discussed was linkages with hospitals  
28 in Melbourne and the ability to draw on or perhaps to  
29 share staff and to have staff that are placed in the  
30 Latrobe Hospital whilst also having roles in relation to  
31 city hospitals.

1                   Simon or Amanda, is that something that you are  
2                   able to share? You are each pointing at each other. That  
3                   concerns me.

4 DR FRASER: That exists already to a degree in that certainly a  
5                   fairly large proportion of our junior medical staff rotate  
6                   out from metro, particularly Monash and Eastern Health.  
7                   One of the things I think we have been talking about today  
8                   and perhaps there may be some opportunities in the future  
9                   is to continue to grow Gippsland training in some of the  
10                  vocational areas. At the moment, as I mentioned earlier,  
11                  we have the Gippsland rural intern training program, so we  
12                  have 15 interns next year who will be doing their entire  
13                  intern training year in Gippsland, either at Latrobe  
14                  Regional Hospital, Sale or Warragul. There may be some  
15                  opportunities in the future to perhaps look at that model  
16                  in perhaps some of the other vocational specialties, for  
17                  example internal medicine, where you perhaps have junior  
18                  doctors doing most of their training in Gippsland or in  
19                  the Valley and then rotating in.

20                         At Latrobe Regional Hospital we have started  
21                         looking at partnerships with other health services in the  
22                         region in relation to senior medical staff and I think  
23                         there's certainly some opportunities to do that moving  
24                         forward.

25 MR ROZEN: Amanda, is there anything you wanted to add to that?

26 MS CAMERON: I think one of the examples that we used was the  
27                   Maternity Connect program that already exists, and this  
28                   was used as an example of how people within a rural area  
29                   can maintain a currency of practice and keep up with best  
30                   practice without having to move to Melbourne, is that the  
31                   department has funded a program called Maternity Connect

1 where midwives from other areas, so they can be midwives  
2 in smaller health services in the state, can actually come  
3 to - I will use Gippsland - smaller health services in  
4 Gippsland can actually come to Latrobe Regional Hospital  
5 and do some placements here with higher acuity women,  
6 higher risk women, and we also send our midwives to  
7 Melbourne to tertiary centres to be exposed to the  
8 tertiary centre environment and some of the things they  
9 see and to bring that back.

10 So, rather than having a situation where everyone  
11 is in Melbourne and they rotate out, we would like to flip  
12 that so that we have everyone doing their - everything is  
13 happening here and they rotate back into the metro to get  
14 that higher acuity or higher level experience and then  
15 come back.

16 MR ROZEN: Is that something that's relevant to the retention  
17 of staff, that those opportunities being available make it  
18 more likely that people will stay and see a future for  
19 themselves?

20 MS CAMERON: Yes, we believe so, and that the opportunities  
21 from a nursing or midwifery point of view and allied  
22 health is that if they are established here they usually  
23 obviously already have their families here, they have  
24 other commitments here, so for them to move to Melbourne  
25 for a year to do a course or for 11 weeks to do a course  
26 is very difficult. It's much better that we are able to  
27 provide those experiences here with the level of scope of  
28 practice that's required to work here and that they only  
29 actually rotate into a tertiary centre or the metro for  
30 that absolutely higher level sort of experience.

31 DR FRASER: I think that sort of dovetails with another area we

1 talked about in terms of it comes back to the issue for  
2 health professionals, including doctors, in terms of  
3 ongoing training and education, is the enhancement and  
4 improvement in tele-health platforms, particularly video  
5 health conferencing, to really allow doctors and nurses  
6 and allied health to be able to attend educational  
7 activities in Melbourne without having to add in the  
8 travel. I know, for example, if we have to go to a  
9 meeting in Melbourne from Latrobe Regional Hospital, we  
10 have to add four hours.

11 MR ROZEN: We heard quite a bit yesterday and also briefly  
12 today about the challenges to patients of having to travel  
13 and the possible ways in which tele-health might be able  
14 to address those. One of the points that came out of this  
15 morning is actually that's also an issue for health  
16 professionals as well. Are there opportunities perhaps in  
17 the short-term for there to be improvements to those  
18 facilities here in the Valley? Are there particular  
19 actions which might be able to occur in terms of perhaps  
20 training people or improving equipment or funding  
21 equipment that you are able to indicate to the board?

22 DR FRASER: Some of the equipment exists already and is  
23 improving, but I think it's to ensure the reliability of  
24 that equipment, but also the importance of the  
25 coordination of those meetings and to have experts,  
26 technical experts on hand to assist when the system goes  
27 down. Sometimes some of these training activities may not  
28 be during the day. They might be in the evening after  
29 hours. I think they are areas that perhaps we could  
30 benefit by.

31 MR ROZEN: Dean, you have been sitting there very patiently,

1 very quietly. From the Department's point of view, one of  
2 the points that you were making this morning was about  
3 there being a lot happening in terms of training and so on  
4 and where perhaps there needs to be some more focus is on  
5 networking and building linkages. Is that something that  
6 you could please expand on now?

7 MR RAVEN: Definitely. Just picking up on Simon's earlier  
8 point, the focus of workforce development over the past  
9 few years has moved from recruitment to retention and  
10 retention is about building social capital and building  
11 the strengths of what we already have in the community.  
12 So, probably about nine years ago state and Commonwealth  
13 governments started increasing numbers of students, so  
14 medical student numbers have doubled, medical graduate  
15 numbers have doubled, the same with nursing and allied  
16 health professionals, and we have supported that with  
17 clinical placements.

18 The rural clinical schools have moved a lot of  
19 that training and education out to rural areas, again on  
20 the basis that if you are able to select people who have  
21 done their secondary schooling in a rural area and provide  
22 extended rural placement and rural training, it is more  
23 likely that those people will stay in rural areas, but it  
24 does depend on having those social networks, professional  
25 networks and access to advanced skills training,  
26 procedural work, research opportunities if possible.

27 In a rural area it's quite often about looking at  
28 how those functions are dispersed and how to bring them  
29 together. It's not like in the metropolitan area where  
30 you might just have a bricks and mortar precinct like in  
31 North Melbourne, for example, where you have all the

1 hospitals together and all the research facilities  
2 together, but there are ways in which you can actually  
3 network all the different organisations to create that  
4 economy of scale to make it attractive for people to live  
5 here and to stay here.

6 I think the first step in that in my mind was the  
7 development of the rural clinical schools because that  
8 attracts educators, trainers and a hub of people who can  
9 then build in terms of the early graduate training. So,  
10 the Gippsland regional intern training program has been  
11 expanding in leaps and bounds because we have been able to  
12 increase the educational opportunities and the capacity of  
13 services in this region to actually be able to educate and  
14 train more medical interns. So, capacity building like  
15 that grows. The more you actually get junior doctors in  
16 and the more you keep them, the more you can actually grow  
17 the capacity to bring in more.

18 So the next stage of that is to look at further  
19 early graduate training opportunities, so GP training  
20 obviously is very important. The department is funding a  
21 rural generalist program which is designed to give medical  
22 graduates and interns a direct line of sight into a career  
23 in general practice that also includes procedural work.  
24 We hear a lot of feedback from junior doctors that they  
25 love the opportunity to do procedural work, not just  
26 generalism, so they want a bit of a balance.

27 So we have designed this rural generalist program  
28 to provide advanced procedural skills training in  
29 obstetrics, emergency department, surgery and anaesthetics  
30 and there's been a really good takeup of that as well, and  
31 bringing all those things together we will build the

1 workforce in the region and then, as I said, network them  
2 to be able to actually expand on that.

3           Once you have done that individually for medical  
4 graduates, we can also bring in the nurses and the allied  
5 health professionals as well. We have a function in the  
6 department of workforce innovation and reform and a focus  
7 on looking at inter-professional team learning and  
8 developments. So that's where we are trying to move the  
9 education and training to take the care and the training  
10 outside of just the direct hospital environment more into  
11 the community, more to where people actually congregate  
12 and in their home as well where they need the care. So  
13 it's kind of like a gradual growth of the workforce and  
14 then expanding it into new settings.

15 MR ROZEN: Thank you. Katherine, from an AMA perspective are  
16 you able to add to that discussion?

17 MS WALSH: As I mentioned before, just about the importance of  
18 maintaining those networks and that access to ongoing  
19 education skills. A lot of younger doctors do feel that  
20 moving to a regional rural area can be quite isolating in  
21 terms of their professional development. They can feel  
22 that it excludes them from being able to enter college  
23 training programs and also that they don't get just the  
24 general access that you would to improve their advanced  
25 skills in a whole range of areas.

26           Interestingly, where young doctors do rotate out  
27 through regional areas they tend to find the experience  
28 absolutely fantastic, they say it's great, they really  
29 enjoy the dedicated teaching time, they get more patient  
30 time, they get more exposure to a whole range of things  
31 that they would be fighting with a lot more interns or

1 young doctors to get in metro hospitals. But it's just  
2 that not enough of them are I guess being exposed or  
3 rotated through regional areas to get that chance to  
4 realise how valuable it is working in a rural or regional  
5 area.

6 MR ROZEN: Pip, I know you have been sitting there very  
7 patiently.

8 MS CAREW: I'm happy.

9 MR ROZEN: You're happy. I hope I won't make you too unhappy.  
10 Are you able to expand on that in relation to the  
11 experience of nurses and I was particularly thinking about  
12 I think it was you who was talking about the need for  
13 support for nursing staff, particularly in the mental  
14 health area. If that's something you can convey to the  
15 board, please.

16 MS CAREW: With nursing, at the moment we have a situation  
17 where nurses are graduating and not getting positions in  
18 graduate positions and that means that they run the risk  
19 of being lost to the profession, nurses and midwives,  
20 because they don't get that experience that employers like  
21 to employ them.

22 So, one of the problems we have is the deficits  
23 of trained nurses, particularly in clinical specialties  
24 like mental health and drug and alcohol, and they are  
25 often two distinct areas, so we talked about creating the  
26 opportunities for better education opportunities,  
27 postgraduate education opportunities and also improved  
28 opportunities in the undergraduate courses with clinical  
29 placements so that the nurses then come out with a level  
30 of expertise to then become employed in those areas.

31 So that was what we were talking about linking up

1 with not only health services, but with also the tertiary  
2 institutions about looking at their curriculum and  
3 improving the amount of time that nurses have to engage  
4 with those clinical specialties.

5 We also talked about the opportunity for nurse  
6 practitioners and midwives who have an enhanced scope of  
7 practice and can fill the gaps with respect to providing  
8 services because they are registered in a way that they  
9 can provide management and treatment and assessment and  
10 prescribing of medication, so they fit very well with,  
11 say, a model of a nurse-led clinic.

12 MR ROZEN: Don, are there opportunities present within the  
13 Valley in relation to this medical training area that we  
14 have been talking about?

15 PROFESSOR CAMPBELL: I think there are very big opportunities.  
16 One of the issues is that for the emerging group of people  
17 with chronic and complex conditions that we spoke about  
18 yesterday, the multi-morbidity patients, doctors are going  
19 to have to learn to work in teams. It won't just be the  
20 team that works in support of the doctor, much as it's a  
21 familiar model to me, and I think that one of the things  
22 is how do we have generalist physicians, internal medicine  
23 physicians, how do we have specialist nurses, how do we  
24 build a model of service around the patient and their  
25 family to support them in the community, and how do we  
26 train our doctors to work in that sort of environment.

27 It may mean that there are opportunities for new  
28 models of employment, that we won't see the same isolated  
29 individual practitioner. They may be employees of the  
30 health service or they may be employees of an entity that  
31 doesn't yet exist, but somewhere between the health

1 service, primary care and PHNs. There might be an agency  
2 that exists to employ doctors and nurses that actually  
3 exists in that space. It might involve a community health  
4 service as well.

5 So, there's a lot of emerging opportunities. The  
6 one thing we can be sure of is that for things to stay as  
7 they are, everything must change. So change is inevitable  
8 and it's going to be an evolving feast, if you like.

9 I think one of the things is that we need to be able to  
10 attract doctors to come and live and work here. We also  
11 need to look as part of the retention process that careers  
12 need to be refreshed probably every five years because  
13 nothing is going to stay the same.

14 MR ROZEN: If I can stay with you for a moment, Don. One of  
15 the themes that you talked about this morning was these  
16 different ways of working different models of providing  
17 medical care, and particularly you talked to the group  
18 about the Dutch model, the name of which I always get  
19 wrong whenever I try to pronounce it, so I will ask you to  
20 do that, if you could, please.

21 PROFESSOR CAMPBELL: This is a model that has particular appeal  
22 called Buurtzorg, which I'm reliably informed is a Dutch  
23 word meaning "neighbourhood". So it is a neighbourhood  
24 nursing model of care and it builds on a cultural model  
25 that was very much part of the Dutch culture in which you  
26 had a group of nurses who were responsible for nursing  
27 care in a geographical area, and the argument here is that  
28 we are not so much caught up with distinctions between  
29 professional boundaries, be they nurses, allied health,  
30 whatever, and that you have a generalist physician,  
31 potentially the whole idea is to coach the patient and

1 family, and the team that is there does not have a  
2 hierarchical management process. If necessary, the team  
3 has available to them coaches to coach the team to provide  
4 the care.

5 So this is a fairly radical departure from our  
6 traditional hierarchical and instruction and inspection  
7 model of care, but deeply rewarding and arguably allows  
8 you to reduce your investment in managerial classes and  
9 much more investment in getting the team on the ground  
10 looking after patients. So it's an attractive, testable  
11 model and I could see it being something that has appeal  
12 to a community that has a strong sense of itself.

13 MR ROZEN: Thank you. Does anyone else want to add to that  
14 discussion?

15 MS SHEARER: I can pronounce the word, having a Dutch  
16 background. But you did well. To add to that that there  
17 is so much opportunity with that team environment and  
18 working together - if I just stay with the general  
19 practice environment for this component - with the nurses  
20 and the whole team working together, there's opportunity  
21 for the substitution of care, the sharing of care so that  
22 from a workforce perspective if the availability of the  
23 medical profession is low then working in a whole team  
24 environment there's a better coping capacity with the  
25 number of people needing to come through and to have that  
26 care.

27 So having the nurse-led clinics and having the  
28 practice nurses being supported and trained to be able to  
29 do within the practice some of that nurse-led work to be a  
30 respiratory nurse, to be a diabetes educator, to do some  
31 of that care planning and really to share that, there's

1 real opportunity there.

2 Even from a workforce perspective, if there's  
3 some employment modelling where some of the nurses could  
4 move around, the Dutch model might be something to aspire  
5 to down the path, one or two, three years, but there's  
6 some ways of doing that right now where you can share a  
7 nurse who can go around to some of the different practices  
8 and work together to support the community and make the  
9 service available where the community is. It will take a  
10 bit of training perhaps and support to do that.

11 MR ROZEN: Does anyone else want to add to that topic? No.

12 All right. What I might do now, before I ask the board if  
13 they have any questions, is follow the pattern that we  
14 followed in some of the other sessions and perhaps  
15 starting with you, Pip, if you were able to identify two  
16 particular strategies or actions that you would like to  
17 see implemented that would lead to either improved  
18 recruitment or retention particularly in your case of  
19 nursing staff what you would identify?

20 MS CAREW: I would probably identify the opportunity to  
21 maximise use of nurse and midwife nurse practitioners by  
22 filling those gaps when we have a shortfall of medical  
23 staff to perform a role that's beyond just referral. So  
24 it is about sort of prescribing and assessing patients and  
25 managing their treatment. So that's one thing.

26 The other thing which would be important is  
27 engagement with the tertiary institutions in respect to  
28 the curriculum. There's a model for enhancing mental  
29 health nursing, and that is a mental health major, so that  
30 nurses can come out well prepared and work ready to enter  
31 into the mental health clinical specialty. Mental health

1 is a big area where nurses can fill a gap because, having  
2 had a comprehensive training, they are then able to fulfil  
3 the clinical need of helping with physical co-morbidities  
4 that often people who have a mental health illness  
5 experience as well as their mental health issues.

6 MR ROZEN: I know you weren't here, but from the session  
7 yesterday about mental health we know that there are some  
8 great needs in that area in relation to the Valley. Don.

9 PROFESSOR CAMPBELL: One we could do in the short term, within  
10 the next two years frankly, is to work between Monash and  
11 with Simon and Alistair around a regional advanced  
12 training program for general physician trainees. That  
13 would not require a lot of work.

14 The second one in the medium term is having, as  
15 part of the strategic plan, a plan for medical workforce  
16 development. It might be between the different agencies  
17 that have got a stake in that one.

18 The third one, we talked briefly about it, the  
19 concept of whatever initiative is not a pilot initiative  
20 but it has to be immune from political interference  
21 consequent upon a change in government, because chopping  
22 and changing because one is in and the other is out really  
23 kills confidence in any initiatives. It's a bit cheeky to  
24 say that.

25 MR ROZEN: It's a theme we have heard a lot I think over the  
26 journey. Marianne.

27 MS SHEARER: I would start with clinical placements and working  
28 with the local providers to build the capacity to take  
29 undergraduates or graduates, vocational training to  
30 increase the ability for trainees to come into the area,  
31 to have that experience, so working alongside them to

1 build their capacity to take more learners in that space.

2 The other is to build champions who can advocate  
3 for models of care, changing models of care which helps to  
4 train others in how to adopt and keeping up with change.  
5 So that could be in the tele-health models that open up  
6 the access to the community to care instead of needing to  
7 travel. It could be in nurse-led clinics to increase the  
8 access to specialised care and to build care pathways so  
9 that information can be shared across a greater community  
10 of providers, particularly those that are new to the area.

11 MR ROZEN: Thank you. Simon.

12 DR FRASER: I think two areas. One relates to incentives for  
13 doctors not only to come and work in the Valley but to  
14 stay here. A couple of thoughts here relate to issues  
15 around accommodation and I think we have heard about  
16 social capital. I think it's very important.

17 Then we also talked earlier about improvements in  
18 telecommunications, videoconferencing et cetera; I think  
19 ensuring that platforms are more robust and more reliable,  
20 but also the coordination of education; I think trying to  
21 overcome that tyranny of distance between where we are and  
22 what may be available in the tertiary settings.

23 MR ROZEN: Thank you. Amanda.

24 MS CAMERON: The group spoke a lot about growing our own and  
25 keeping people local. So moving through the continuum  
26 from people who have grown up in the Valley, who have gone  
27 to school in the Valley, who are actually trained in the  
28 Valley and then work in the Valley throughout their  
29 different professions, health professions, whether that's  
30 in the Latrobe Regional Hospital, the community health  
31 setting or the GP practice across that whole area.

1 I think that's a major priority and I think that's the key  
2 to sustainability. It's not always about importing  
3 people. It's actually about doing it yourself.

4 The second priority is that we need to see a  
5 commitment to the further development of the Latrobe  
6 Regional Hospital as a regional hospital for the people of  
7 the Latrobe Valley and the wider Gippsland area, and a  
8 commitment for that to continue.

9 MR ROZEN: I just ask you to expand on that because I think it  
10 is important as a medium- to long-term proposal. You made  
11 the observation that the way other regional hospitals are  
12 funded and are seen - Bendigo, Ballarat were examples - is  
13 different to the way that the Latrobe Regional Hospital  
14 has historically been treated, if I can put it that way.  
15 Can you perhaps expand on that, and particularly by  
16 reference to the figures that you were referring to in the  
17 meeting we had earlier, if you can remember them.

18 MS CAMERON: I can remember them. I know how much Bendigo  
19 Hospital cost. Latrobe Regional Hospital is about to go  
20 through a major redevelopment, which is \$73 million, but  
21 that's only one part of a master plan to double the whole  
22 size of the regional hospital and to bring it up to a  
23 level that is commensurate with a Bendigo or a Ballarat.  
24 Bendigo has had \$680 million poured into it. So I will  
25 leave that figure there for you.

26 So it's important for the people of the Latrobe  
27 Valley and the wider Gippsland to have similar access and  
28 availability of services as the other regions do. We do  
29 have a very high burden of disease in the Latrobe Valley.  
30 That existed here before the mine fire. That may or may  
31 not be compounded by the mine fire. I'm very passionate

1 about it, and most of the people here are, that the  
2 community actually gets the services that they deserve.

3 MR ROZEN: Dean, given your role with the state government I'm  
4 not sure if this is a fair question for you and if it is  
5 not then tell me, but are there particular areas that you  
6 think could be addressed?

7 MR RAVEN: Certainly. In terms of any growth of services, one  
8 thing about workforce is that workforce planning has to  
9 happen at the same time as service planning happens  
10 because otherwise there is a huge disconnect. Any idea  
11 about changes to Latrobe Hospital is not a workforce issue  
12 in itself, but that's just a general point.

13 My main point concurs with Amanda's first  
14 recommendation, which is really about strengthening and  
15 building on the programs that you already have to grow  
16 your own workforce in the Valley. Research shows that  
17 even urban people who do studies in a rural area and an  
18 extended rural placement are three or more times more  
19 likely to actually end up practising in the rural areas  
20 and they actually overtake people who might be selected  
21 from the rural area and trained in the rural area over  
22 time. So it's a very important that training and  
23 professional development does focus on local  
24 opportunities.

25 Interestingly, the issue about the midwife  
26 training is a key illustration of that because when you  
27 have local midwife training you don't seem to have any  
28 workforce issue. When the training disappears, you  
29 suddenly have a workforce issue. So there is a direct  
30 relationship there. That would be my biggest  
31 recommendation.

1           There is a lot of work happening in that space  
2 across the whole Gippsland region. Certainly, with the  
3 growth of health students across the state and across all  
4 the different professions, our focus is on trying to make  
5 sure that as many of those as possible go into rural areas  
6 and other rural areas where the community needs it.

7           The second recommendation is really to support  
8 some of what the other panel members have said about  
9 nurses, midwives and allied health practitioners in  
10 particular being given opportunities to work to their  
11 scope of practice and being treated as pillars of the  
12 health sector. Again the research and evidence shows that  
13 when people are given opportunities for advanced practice  
14 and better career paths they are more likely to stay. So  
15 with some focus on that there will be much bigger inroads  
16 into nursing, midwifery and allied health retention.

17 MR ROZEN: Thank you. We actually heard an example yesterday  
18 in the podiatry area where a job was restructured in  
19 effect and a person given greater responsibility. The  
20 evidence the board heard was that was more likely to lead  
21 to increased retention of staff by broadening the  
22 responsibilities that someone had. Katherine.

23 MS WALSH: Really just building on what the others have said in  
24 terms of recruitment, more local training, whether that's  
25 the relocation of some medical school places down to the  
26 area - and I do mean relocation, not additional medical  
27 school places; I just want to make that very clear - so  
28 that you have local training and then local placements.

29           Then, in terms of retention, really building  
30 those links to the specialty training providers, in  
31 particular the colleges, to ensure that all those

1 opportunities that doctors would be able to access in the  
2 city are available in the rural and regional areas, and  
3 perhaps opening up some of the training opportunities and  
4 placements into more of the community sector, in  
5 particular alcohol and drug treatment, mental health and  
6 also opening back up some of those rotations into general  
7 practice that were available under the PGPPP, which was  
8 unfortunately dumped by the Commonwealth government but  
9 was a really valuable source of exposure for young doctors  
10 to general practice and encouraged a lot of them into that  
11 field.

12 MR ROZEN: For the uninitiated, I might just get you to expand  
13 on that acronym.

14 MS WALSH: So PGPPP is postgraduate general practice,  
15 pre-vocational training program. It basically was aimed  
16 at junior doctors and also interns. It opened it up to  
17 that. They got to do usually a 13-week placement in a  
18 general practice setting. It was really, really valuable  
19 in exposing them to what it was like to work in general  
20 practice. They did have billing rights and everything.  
21 So they could treat patients and the practices were able  
22 to get some income from them.

23 From our point of view it actually was also  
24 really valuable for showing some doctors that perhaps they  
25 weren't suited to general practice when maybe they thought  
26 they were, so then they would go in a direction that was  
27 more suited towards them, which was also a really valuable  
28 experience.

29 MR ROZEN: Thank you. Don, is there something you wanted to  
30 add?

31 PROFESSOR CAMPBELL: Just a comment, Peter, that we drew out in

1 our discussion which was that there are actually quite a  
2 lot of activities going on already which if brought  
3 together and promoted, a coordinated conversation, would  
4 constitute an entity. We used the word "precinct", but we  
5 got caught up in bricks and mortars around the word  
6 "precinct". But actually a heck of a lot of activity if  
7 brought together and packaged up could be seen to be very  
8 attractive; that in combination with something we haven't  
9 mentioned in this broader forum which is that the number  
10 of doctors in training in Australia is very high.

11 I think we have the third highest number of  
12 medical students per head of population in the world after  
13 Cuba and Ireland, and we have three times as many in  
14 training as in the United States. So we have a big  
15 workforce that's coming. We used the word "tsunami", and  
16 someone on the table said, "Do you think the tsunami might  
17 even reach the Latrobe Valley?" I think it will, if this  
18 were an attractive region, particularly with the PGPPP and  
19 conversations between the entities in the region to turn  
20 it into a powerhouse - there's a word - for training of  
21 doctors and allied health and nurses, we used the words  
22 "magnet hospital status", I think, and we even alluded to  
23 the Mayo Clinic, which had started with two doctors in  
24 rural Minnesota over 100 years ago, and it's not beyond  
25 the realm or possibility to have that vision as a  
26 potential for the region.

27 MR ROZEN: On that very optimistic note, I will ask the board  
28 if they have any questions on this topic.

29 PROFESSOR CATFORD: You have covered a huge amount of ground,  
30 so thank you very much indeed. I'm just thinking about  
31 this window of opportunity in the next two years with this

1 new build of the hospital, a new cath lab. Is there any  
2 innovation possible in terms of medical recruitment or  
3 some strategies you can put into place now that can make  
4 sure you don't just perpetuate the drive in, drive out  
5 model? Were you able to think about that at all?

6 MS CAMERON: Yes, we have started to think about that. We are  
7 not big proponents of the drive in, drive out model. We  
8 actually call them Vikings for obvious reasons which  
9 I won't go into here.

10 We developed a model with our oncologists where  
11 we entered into a partnership with a tertiary facility.  
12 They actually employed the oncologists. They had the  
13 capacity. They had the peer colleagues. The person  
14 worked within LRH for most of the time, but then rotated  
15 back to the tertiary centre for training and peer support  
16 and things like that. That model lasted less than a year.  
17 That person then became employed by LRH. We have now  
18 moved to actually employing four medical oncologists.

19 So we are very keen to partner with a tertiary  
20 health service to start off with around the cardiac  
21 services for the Latrobe Valley and the wider Gippsland,  
22 and that's very clear in our brief to the tertiary centre  
23 that we will transition to a local model. It's very  
24 unrealistic to think that we can provide that initially.  
25 We don't have the capacity or the knowledge.

26 The tertiary centres are very happy to partner  
27 with us, and then we will transition into a model that  
28 will be sustainable and self-sustaining. They will be  
29 employed through our service. So that's sort of where we  
30 are thinking at the moment. It's a model that worked very  
31 well for us with another group of specialists and that's

1 the model that we are looking at.

2 DR FRASER: The other area that I mentioned earlier that we  
3 have recently done some work in, and it does relate to  
4 oncology, is starting to develop partnerships with our  
5 subregional hospitals. We do have the need, but we may  
6 need to partner with smaller subregional hospitals to put  
7 together an attractive package that creates a full-time  
8 position. Therefore being innovative in terms of how we  
9 might develop those positions is starting to pay  
10 dividends.

11 We have recently recruited an oncologist who is  
12 working full time for the Latrobe Regional Hospital but  
13 one day a week is going down to West Gippsland Hospital  
14 and, in conjunction with the other oncologists, gives us  
15 the opportunity to make sure there is leave cover.

16 PROFESSOR CATFORD: Just one final question. What is stopping  
17 you advancing tele-health in the region? It's running  
18 successfully in many parts of the world now: patient to  
19 GP, GP to specialist, local to specialist, metro. What 's  
20 getting in the way?

21 DR FRASER: It's coordination. We have been involved in a  
22 small pilot - dare I use the word - at Latrobe Regional  
23 Hospital in looking at paediatric tele-health where the  
24 paediatricians are now increasingly tele-healthing into  
25 Monash Medical Centre and the Royal Children's Hospital.  
26 I think the success of that now is related to creating  
27 relationships and having a position that's temporarily  
28 funded to help coordinate those appointments.

29 We are starting to look at tele-healthing out; in  
30 other words, basically paediatricians tele-healthing to  
31 general practitioners and even possibly to families in

1           their home. I think the main barrier for that is finding  
2           a reliable platform that can be used by GPs and also by  
3           families. We talked about a platform earlier, and we are  
4           exploring those opportunities.

5 MRS ROPER: I just have one question regarding grow your own.

6           I listened to the children and youth panel, which we will  
7           hear about and I don't want to steal their thunder, but  
8           during that panel they discussed young doctors, a young  
9           doctors program of how you value and empower young people  
10          to encourage them by saying, "Look, you may well be the  
11          doctor in this local hospital when you grow up," and then  
12          giving them a role and getting them to start to think  
13          about it. I suppose my question is to the locals on the  
14          panel. Have you given any thought at all to programs to  
15          bring some of the young people into the hospital to  
16          empower them, that they can aspire to being a doctor or a  
17          nurse in the local area?

18 MR RAVEN: I can just give a general comment. Going back to  
19          the PGPPP - Pre-vocational General Practice Placements  
20          Program - experience, it was a 13-week placement. Some  
21          junior doctors who went into a general practice just sat  
22          in a corner for 13 weeks just watching what happened and  
23          they got a really bad experience; whereas other junior  
24          doctors went into another general practice and were  
25          allowed to actually do pre-consults and things, and those  
26          people are the ones who decided they wanted to be GPs. It  
27          very much comes down to the individual experience a lot of  
28          the time and the goodwill that people put in to providing  
29          a really positive experience.

30                        We have worked with a range of stakeholders  
31          across the state. The Postgraduate Medical Council of

1 Victoria, as one example, have a junior medical officer  
2 forum. So they come up with great ideas themselves about  
3 how to make the pre-vocational years more interesting and  
4 exciting. We have a junior doctor redesign program that  
5 the department has been running out in different  
6 hospitals. I don't know if any are down here in the  
7 Gippsland region, but that's another way in which junior  
8 medical staff can actually identify an improvement and  
9 actually get involved in providing a business case to the  
10 executive in terms of how to improve a particular issue  
11 that they have identified within the service. Things like  
12 that that really show junior staff how much they can make  
13 a difference and learn as well how to navigate the whole  
14 of the hospital are really important.

15 We are supporting the Gippsland Medical Student  
16 Network as well in which medical students in the region  
17 partner up with secondary school students who have  
18 expressed an interest in health or medicine, and they give  
19 them some mentoring about what it's like to study medicine  
20 so that they get a better understanding about what that is  
21 as a career path.

22 MR ROZEN: It just remains for me to thank you all very, very  
23 much for giving up a day of your time and sharing your  
24 expertise with the board. Thank you very much.

25 (Short adjournment.)

## 26 CHILDREN AND YOUTH

27 MS STANSEN: We might get started. For those of you who don't  
28 know me, I'm Justine Stansen. I'm one of the lawyers  
29 assisting the Board and I was one of the resource people  
30 this morning in the children and youth session. So we  
31 might have an introduction from our fabulous panel,

1 starting with Claire. Where are you from and your name,  
2 please.

3 MS WATTS: Good afternoon. I'm Claire Watts and I'm from  
4 Latrobe Community Health Service and I work as a senior  
5 health promotion officer.

6 DR COATES: I'm Cathy Coates, one of the general paediatricians  
7 at Latrobe Regional Hospital.

8 MS KERSLAKE: I'm Kate Kerlake, Acting Manager, Child and  
9 Family Services, Local Laws, at Latrobe City Council.

10 DR McADAM: I'm Dr Cathy McAdam. I'm the head of general  
11 paediatrics at Monash Children's Hospital but I also work  
12 as a regional paediatrician in the Kimberley.

13 MS RICHMOND: Sally Richmond, acting Area Director for Inner  
14 Gippsland for the Department of Health and Human Services.

15 MS STANSEN: Thank you. I might start with you, Sally, just to  
16 give us a little bit of the background on children and  
17 youth issues in the Latrobe Valley in particular.

18 MS RICHMOND: Thank you. Our group started off by just  
19 discussing what we thought were some of the key challenges  
20 here in the Latrobe Valley, so I'm just going to run  
21 through a few of those briefly.

22 Firstly, we know that there's already some  
23 significant demand pressures on our system, so in areas  
24 such as child protection we know that reports have been  
25 increasing by 14 per cent over the previous few years.  
26 Family violence, we know family violence reports have been  
27 increasing to the police by around 80 per cent since  
28 2009/10.

29 We also know that we have an overrepresentation  
30 of Aboriginal children in out-of-home care. We also  
31 discussed the referrals coming in to specialists and

1 support services were often too late. So, some of the  
2 paediatricians who were in our group talked about having  
3 referrals for children coming in when they were in kinder  
4 or when they were in school and generally the view that  
5 that was often too late and there was an opportunity for  
6 us to be getting earlier referrals.

7 Finally, we know that children in the Latrobe  
8 Valley are often starting behind the eight ball before  
9 they actually start school. So there's the AEDI index, is  
10 that correct?

11 DR McADAM: Yes.

12 MS RICHMOND: And we know from some of that research that  
13 children in the Latrobe Valley are often starting school  
14 when they are already two domains behind relative to other  
15 areas. So, they are just some of the key demographics  
16 that are showing what are some of the challenges and so  
17 therefore our group then moved on to discuss I suppose  
18 quite a strong focus on the early years group because of  
19 some of that data.

20 Our group went on to discuss the range of  
21 measures and with a particular focus on early years, and  
22 before we continue on further I just want to make a couple  
23 of qualifications. Obviously our presentation today is  
24 based on the group discussion and the views of many  
25 individuals here at the table and I just wanted to be  
26 clear that it's not a consensus view because for some of  
27 us like me, as a public servant we are only able to  
28 comment on government policy. So I just wanted to be  
29 clear about that from the outset.

30 MS STANSEN: If we go to the first slide. Kate, would you like  
31 to talk about the first dot point, which is consulting

1 families about what will work for them.

2 MS KERSLAKE: Yes. We discussed very early on that it was  
3 important to consult with the community to understand what  
4 the barriers really are for families and why they may not  
5 be accessing the services like maternal and child health,  
6 specialist services and that we may not be getting that  
7 early intervention then. So we spoke about how we could  
8 do that and how we could really get the lived experience  
9 from the community.

10 We discussed that doorknock has been quite  
11 successful at Latrobe with the community resilience team.  
12 You can go in informally and have a conversation and get  
13 real life experience. Also, Sally discussed two bimonthly  
14 forums with the Aboriginal community that have been quite  
15 successful, getting 60 or 70 people turning up to those.  
16 They were just some examples, but we discussed more  
17 broadly about getting the community's views and making  
18 sure they are part of the solution.

19 MS STANSEN: Thank you. Moving on to strengthening the  
20 information sharing across the systems, which has been  
21 touched on in I think almost all sessions to date, about  
22 how it is that some of the barriers to and some solutions  
23 to accessing child records.

24 MS KERSLAKE: There are some barriers. We have multiple  
25 systems in all different services, so families are having  
26 to tell their story a number of times to a number of  
27 different services. There was some discussion around  
28 ultimately having a system where core data was shared  
29 between services, whether that be health services,  
30 education and that sort of thing. There's some systems,  
31 there's some trials which, Sally, if you want to talk

1 about further.

2 MS RICHMOND: Yes. We just briefly discussed some of the  
3 recent models that have been operating and trialled  
4 throughout Victoria which are essentially trying to make  
5 sure we have integrated care coordination and integrated  
6 wrap-around supports and one of the examples that we  
7 talked about was the Services Connect trial which is  
8 operating in outer Gippsland and in other parts of the  
9 state where there's a key worker model and that the key  
10 worker then helps to bring together the support services  
11 that are needed and then wrap that around the client. So  
12 that's really to look at for clients who have more complex  
13 issues.

14 MS KERSLAKE: Then from a system perspective we have been  
15 looking at something like a patchwork system that the MAV  
16 have rolled out across the state that supports that type  
17 of model and also has a parent portal, parent app, where  
18 parents can access information, the workers' phone  
19 numbers, things like that, on their smartphones.

20 MS STANSEN: You also raised one of the barriers to that which  
21 was being resource intensive. Did you think about how  
22 that might be overcome using different networks?

23 MS KERSLAKE: Sorry, I don't recall that.

24 MS STANSEN: I think it was the fact of maintaining those  
25 records and using perhaps maternal child health records,  
26 school records and the like. That's okay, we will move  
27 on. Sorry to drop you in the deep end.

28 So the next slide. In terms of accessing  
29 services, Cathy Coates - we have two Cathys on our panel  
30 today - Cathy Coates was going to discuss a little bit  
31 about accessing services.

1 DR COATES: I think it's been a common theme. We have heard  
2 about it throughout the afternoon about access and that it  
3 needs to be community based and that often a big barrier  
4 to families is the need to travel, whether that be to  
5 Latrobe Regional Hospital or whether it be going to  
6 Melbourne.

7 As Sally has talked about already, we know that  
8 this is an area where there are high levels of  
9 socioeconomic disadvantage and trying to capture  
10 vulnerable families and vulnerable children before the  
11 damage is too great or is great, and the earlier in life  
12 that we can do that, the better, and without wanting to  
13 re-invent the wheel because re-inventing the wheel takes  
14 time and there are actually already a number of services  
15 in place in the community and trying to link those  
16 together in a more cohesive way and that the community  
17 values.

18 We know that the enhanced maternal and child  
19 health program, which is a program where instead of the  
20 traditional model where families take their infant to the  
21 centre, the enhanced maternal and child health service  
22 provides a home-based visiting service for families that  
23 do have additional needs. We know that's a highly valued  
24 service where the nurses are able to visit frequently and  
25 that often a fairly close relationship is formed between  
26 the maternal and child health nurse and the family, and  
27 again we have heard that nurses are often in a really  
28 powerful position to then link in additional services.

29 We know sort of the first four to six months of  
30 life is when we really have close involvement of maternal  
31 and child health nurses and after that there is a very

1 steep drop-off and even more so in Latrobe Valley with it  
2 dropping down to about 82 per cent by about four months.  
3 So, we want to try to use the enhanced maternal and child  
4 health service in a way where we have trust from the  
5 community, but knowing that the enhanced service can't  
6 stay in play for a long time and potentially linking that  
7 with an agency such as Child FIRST which then has the  
8 ability to provide long-term assistance for a family.

9 I think linking in with that is trying to better  
10 utilise other aspects such as school nurses. We know that  
11 the community does use general practitioners and that is a  
12 service that they value, but trying to minimise the need  
13 for families to travel. So, if we can co-locate services  
14 so that they can go to their GP and at the same time  
15 fortunately the maternal and child nurse is available so  
16 that the maternal and child nurse provides a different  
17 service which is extremely valuable to the family. Even  
18 though they may have originally gone to see the GP, we can  
19 go "But we need to do something more than just see the  
20 GP."

21 MS STANSEN: Thanks, Cathy. Claire, did you want to expand on  
22 the school nurse aspect of that particular issue?

23 MS WATTS: Yes, for sure. Cathy highlighted in our discussion  
24 that the paediatricians receive a lot of referrals that  
25 are coming in I guess a bit too late, once the children  
26 have started attending school, and there's a lot of  
27 different I guess screening tests that need to be done  
28 when they do come and see the paediatrician and there is  
29 obviously a wait list for that as well.

30 I guess there was a little bit of discussion  
31 around would it be a way to help this situation, help the

1 screening, by better utilising the school nurses in the  
2 area and it may be that they can be trained up in some of  
3 the testing. Obviously there is a skill set that is  
4 needed for some of that testing, so maybe skilling them up  
5 to do some of that testing and then making that further  
6 referral if need be and just cutting down on that wait  
7 list time and keeping the families engaged. That was  
8 about all.

9 MS STANSEN: Sally, did you want to talk about the Child FIRST  
10 program about normalising that support level?

11 MS RICHMOND: Yes. Just in addition to the maternal and child  
12 health and the school nursing program, we discussed the  
13 need to have really good links into early intervention and  
14 family support services. So in particular the Child FIRST  
15 platform which is one of the most significant platforms we  
16 have in Victoria for early intervention and family  
17 support, so the need for that to be well linked into  
18 maternal and child health.

19 Just in the recent state budget the Victorian  
20 government committed some additional funding of  
21 \$257 million to strengthen the support systems for  
22 children and families and that did include some additional  
23 funding which is rolling out now for early intervention  
24 and family support services in Child FIRST here in the  
25 Latrobe Valley, so that will certainly be a significant  
26 help and is being implemented now.

27 Importantly, on top of this the government has  
28 also recently announced the long-term reform of the child  
29 and family services system, and that's called "The Roadmap  
30 for Reform: Strong Families, Safe Children" is the name of  
31 that initiative, and that will include a form of child

1 protection, out-of-home care and early intervention  
2 services. So, this reform agenda by the government will  
3 set out a course of action to improve the service systems  
4 so that we can keep families together more during the  
5 crises and we can provide early intervention and prevent  
6 of course abuse and neglect and, where children do need to  
7 go into out-of-home care, to make sure they have the best  
8 possible chances in life.

9 That commitment by the Victorian government we  
10 think provides a great opportunity for us to reshape the  
11 service system and particularly around early intervention  
12 here in the Latrobe Valley.

13 MS STANSEN: We might move on to the next slide, and between  
14 Kate and Sally talk about the children and youth area  
15 partnership.

16 MS RICHMOND: This priority was to continue to build on the  
17 work of the children and youth area partnership because we  
18 believe it's a very promising new model that we have  
19 operating here in the Latrobe Valley. I will just talk  
20 briefly about what the children and youth area partnership  
21 does.

22 As we know, responsibility for improving outcomes  
23 for children and young people is actually shared by many  
24 people. It's not just government; it's also local  
25 government, it's schools, it's police and it's community  
26 support agencies and of course the wider community. So  
27 this partnership is actually quite ground breaking in  
28 bringing all the players together, police, schools,  
29 community agencies and levels of government, to actually  
30 look at how we might drive collaboration more systemically  
31 right across the service system and across sectors, for us

1 to drive more sustained improvements in outcomes for  
2 children and families.

3 So, this partnership has all the players around  
4 the table and it's really, I think, driven by some of the  
5 research, particularly that came out of Stanford  
6 University about collective impact, about how we can use  
7 our combined resources because, as we know, there's a lot  
8 of resources already in services for young people and  
9 children and there is a question about how we can use our  
10 collective resources much more effectively.

11 So this partnership, all the partners come  
12 together, we have been looking at the data, looking at the  
13 evidence, looking at research and feedback directly from  
14 young people themselves and from that we have developed a  
15 common set of goals, a common set of priorities and agreed  
16 actions that we are then rolling out.

17 So, the partnership so far has two priorities.  
18 Its primary focus at the moment has been on children in  
19 out-of-home care, and we have set up four taskforces to  
20 drive some improvements for children in out-of-home care  
21 and it's second priority work is on early intervention and  
22 that's work we are just getting started on. So we think  
23 the children and youth area partnership is a really unique  
24 model that really is about driving collaboration at a much  
25 more system wide level and we think it's a very promising  
26 model.

27 Kate is on the children and youth area  
28 partnership. Do you want to talk a little bit to your  
29 experience of the partnership?

30 MS KERSLAKE: Yes, I guess it's place based approach as well.

31 So, whilst there is children and youth area partnerships

1 across the state, the partnership here focuses in  
2 Gippsland. So, the results from the initial priority area  
3 for improving outcomes for children in out-of-home care,  
4 the activities that are happening in the projects that are  
5 happening now, we have had the voice of carers, we have  
6 had the voice of young people in the room and they have  
7 helped design the projects to get improved outcomes for  
8 the children. We think that can be used as a platform for  
9 some improvements here and it's got a good governance  
10 structure and is represented across a number of  
11 departments and agencies.

12 MS STANSEN: Thank you. We are going to move to the next  
13 slide. Picking up a theme that's been developed in other  
14 sessions is having people in the Valley who are delivering  
15 medical or health services understand the particular  
16 health needs of this particular Valley. So, Cathy McAdam,  
17 can you please talk to the first bullet point about  
18 developing the manual?

19 DR McADAM: Yes, I guess it relates to the workforce team  
20 where, if you have people coming to the area, they need to  
21 be orientated to what illnesses and issues might be  
22 prevalent in this community, and in particular there is a  
23 lot of concern since the fire around respiratory  
24 conditions, around any carcinogens or exposures to  
25 potential toxins and the anxiety that has arisen from  
26 being involved in such a difficult time, and that anxiety  
27 can be both in parents and in children.

28 So, making sure that people coming to the area  
29 and working in this area are aware of those issues and any  
30 particular things that they need to look at and the  
31 corollary was I suppose something that has been done by

1 the public health unit where I work in the Kimberley where  
2 there are red flags so that the excellent junior doctor  
3 going up there and seeing the child with a fever and a  
4 sore leg thinks rheumatic fever instead of viral illness.  
5 So, they are tailored to the appropriate treatment and  
6 appropriate investigations.

7 MS STANSEN: Thank you. Cathy Coates, taking further  
8 the children and youth area partnerships and the pathways  
9 to good health, following on the current program that's  
10 going on here, we had a discussion about expanding that.  
11 So I wouldn't mind if you would first identify what the  
12 current program is and who it relates to and then also  
13 identify where the expansion might be.

14 DR COATES: Sure. Heather touched on this this morning, the  
15 excellent program that she's involved in running which has  
16 been fairly recently established called "The pathways to  
17 good health" and is focused on providing an initial  
18 assessment for children that are in out-of-home care.  
19 That initial assessment consists of speech pathology,  
20 psychology and a paediatric assessment located all within  
21 the one centre over the course of an afternoon, with  
22 additional referrals being able to be arranged as seen  
23 necessary such as a dentist.

24 It doesn't provide ongoing care for children, but  
25 it does at least provide a snapshot of where that child is  
26 at the current point in time and what their needs are, and  
27 then directing them towards ongoing care within the  
28 community. So that's an excellent service. We thought  
29 one of the other areas that is common within this  
30 community is exposure to trauma, whether that be exposure  
31 to violence within the family home, whether it be exposure

1 to mental illness of parents or siblings, and that that  
2 has a significant impact on child development, and using  
3 that model that's already in place and is working well of  
4 where a child can be seen in an easy location, accessible  
5 to public transport and they can see a number of health  
6 professionals within the one setting.

7 Some of the assessments would only need to be a  
8 one-off assessment such as a cognitive assessment. That  
9 only needs to be done once, but it provides vital  
10 information on a child's functioning and what supports  
11 they may need both at home and at school. Certainly if a  
12 child is waiting six months to see a paediatrician and  
13 then another few months to get a cognitive assessment done  
14 at the school before it is actually identified that the  
15 child has an intellectual disability, in addition to their  
16 trauma background, that's a year that's been lost for that  
17 child and that's a lot in early childhood development; so  
18 recognising that these kids have additional needs and  
19 trying to assess their co-morbidities and then referring  
20 them on to the appropriate ongoing follow-up in the  
21 domains that they require.

22 MS STANSEN: Thank you. Moving on to workforce issues which  
23 I guess flow from setting up new clinics and new  
24 practices, Cathy McAdam, I wondered whether you wouldn't  
25 mind talking about the workforce issues for consideration.

26 DR McADAM: Yes. As well as having a team to actually do the  
27 screening and identify the issues and then plan the  
28 treatment, then the treatment actually needs to be carried  
29 out. Some of that may actually involve specialists who do  
30 not work in the Latrobe region. So we need to actually  
31 enable families to be able to access those services,

1           whether that be by enhancing the videoconferencing and  
2           tele-health or whether that be reducing the travel by  
3           having the train station here and somebody to pick them up  
4           at the other end to get to the hospital. I would like a  
5           monorail actually to take them from the station into the  
6           Monash Children's new facility so that we can actually  
7           create the tertiary back-up that is necessary for the  
8           Valley because, as some of you may know, Monash Children's  
9           Hospital is currently being built to actually open as a  
10          separate entity in Clayton in 2017 and we will be the  
11          tertiary or we are the tertiary referral centre for this  
12          region, so we want to actually enhance the services that  
13          we can provide, but recognising that not all the families  
14          here have access to a car, that to travel down there takes  
15          an extensive amount of time, so if we can actually  
16          coordinate appointments so we can reduce some of the costs  
17          that are actually involved in families accessing these  
18          services and reduce some of those barriers.

19                 So that is something that we felt was important,  
20                 as well as being able to ensure that the workforce  
21                 actually working in the Valley are using their time to  
22                 work smarter not harder, so that if there is a long  
23                 waiting list for paediatricians that doesn't necessarily  
24                 mean you need more paediatricians; it actually means that  
25                 you need to have the services work in a more intelligent  
26                 way to make sure that the paediatricians are doing the  
27                 high-end work that they need to do and not doing some of  
28                 the other things that people are waiting for. So  
29                 screening and some of the other things can be done by  
30                 other services within the area: maternal and child health  
31                 nurses, school nurses and others.

1 MS STANSEN: We also touched on nurse practitioners and their  
2 role in the Valley. Does anyone want to pick up that  
3 point?

4 DR McADAM: I suppose I was just pointing out my experience in  
5 Broome again with nurse practitioners is that they are a  
6 key element to the health workforce because they tend to  
7 be working in the area for a longer period of time. So in  
8 junior doctor training you have new rotations every three  
9 months. So the level of expertise drops, and then they  
10 are just coming up to competence and then drop again.  
11 There is always going to be a steep learning curve for  
12 anybody coming to a new area.

13 So nurse practitioners have an extended role or  
14 are able to do some prescribing, some other procedures and  
15 that might be a niche part of the workforce that we could  
16 actually promote. It would also provide some career  
17 development for nurses as well, because it seems that you  
18 go into admin or into education, but it's actually an  
19 enhanced role that might actually be something that people  
20 in the area could be proud of.

21 MS STANSEN: Moving on to the next slide. After our discussion  
22 about a lot of the early prevention strategies we also  
23 talked about the tertiary end of care. Cathy Coates,  
24 would you mind just talking through some of the matters  
25 that you raised about the acute services provided.

26 DR COATES: Sure. Some of the discussions that we had today  
27 were about some of the community experiences that they  
28 have in terms of contact with Latrobe Regional Hospital  
29 from a paediatric perspective. At the current point in  
30 time it's a mixed emergency department and a mixed waiting  
31 room. As we have heard about, there's a lot of substance

1 abuse and that leads to erratic behaviour from the adult  
2 community. Children find that extremely distressing, to  
3 be exposed to high levels of aggressive behaviour within  
4 the emergency department. We know that there are a large  
5 number of children that leave the waiting room of the  
6 emergency department without being seen. We don't have  
7 data on why they have left, but certainly anecdotally many  
8 families will report that, combined with a long wait, it's  
9 also that they don't want their children being exposed to  
10 the types of behaviours that are in the waiting room.

11 As we have heard about today, the hospital is  
12 currently undergoing major redevelopment, which includes  
13 the emergency department, and we are hoping that some of  
14 those issues will be greatly improved as a result of that;  
15 ideally to be able to separate children from the adult  
16 population both in the waiting area, triage and the  
17 treatment area.

18 Linked in with the emergency department we  
19 wondered whether there might be the possibility of being  
20 able to set up a service predominantly running in the  
21 evening where the hospital is often at its busiest where  
22 children with minor illnesses and injuries could be seen  
23 not actually within the emergency department but via a  
24 GP-led clinic with GPs and nurses that have extensive  
25 paediatric experience, and that that would hopefully  
26 alleviate the pressure on the emergency department and  
27 also be a much more pleasurable and a quicker experience  
28 for families.

29 As we have heard about in the previous session, a  
30 sustainable paediatric workforce, as the Valley becomes  
31 busier and busier that leads to additional work in all

1 areas. We want to be able to build a really sustainable  
2 paediatric workforce right from the ground roots up, so  
3 from the first contact that families have within the  
4 emergency department they are seeing doctors and nurses  
5 that have paediatric training right through their  
6 admission, if it is required; so junior medical staff,  
7 including residents and registrar support, right up to  
8 advanced trainees and consultant level.

9 Within the area - so West Gippsland, the Warragul  
10 Hospital, and here - there's around about 2,000 births a  
11 year and we have currently 10 special care nursery beds  
12 between the two centres, which is certainly below what  
13 many similar sized regional areas have. Some of that is  
14 definitely due to physical barriers which need addressing.  
15 But we know this impacts dramatically on families that are  
16 forced to reside for long periods of time away from their  
17 supports while the infant is in a tertiary centre in  
18 Melbourne, and families being forced to make a difficult  
19 decision do they stay with their infant or do they stay in  
20 their own home with their other children. Trying to  
21 combine the two, as we have heard, is extremely difficult.  
22 It is a four-hour return trip. We don't like having  
23 babies that we know we can manage locally stuck in a  
24 tertiary centre in Melbourne because we know we could have  
25 those babies back here and back with their families.

26 MS STANSEN: Thanks, Cathy. Moving on to the next slide,  
27 talking about longer term change, Claire, would you like  
28 to talk a little bit about programs like Healthy Together  
29 and their assessment, their impact on children and its  
30 future.

31 MS WATTS: Sure. I guess I wanted to highlight the fact that

1 we are all talking about trying to look at some long-term  
2 changes and what that actually requires is sustained  
3 funding, not just relying on the political cycle of  
4 someone pledging money and then pulling it out because of  
5 change of government and that kind of thing. If we are  
6 going to be able to see long-term changes in the Latrobe  
7 community we need to be able to obtain long-term funding  
8 that will enable all health professionals to be able to  
9 screen, monitor and evaluate what we have been doing and  
10 not rush us through that process by knowing that we have  
11 only got three years to try and achieve some type of  
12 outcome; so wanting to highlight that and get a little bit  
13 of support from the government and wider, and  
14 understanding that that's something that we are needing to  
15 look at.

16 We have been talking a lot about the medical  
17 model of stuff today, but also looking at that social  
18 model of health stuff as well and the needs of addressing  
19 the social determinants, and that takes time to be able to  
20 address those issues, to identify them and address them,  
21 and then monitor them and see the improved outcomes of  
22 that. So that's what I was touching on with that one.

23 MS STANSEN: That leads into the second bullet point up there  
24 on the screen which talks about some of the social  
25 determinants including education. So if you wouldn't mind  
26 discussing a little bit about the education, some of the  
27 other social determinants and some of the other programs  
28 that might assist in improving the health outcomes before  
29 they get to the level that they need tertiary care.

30 MS WATTS: Yes. We have been discussing at paediatric level  
31 and the first five, 10 years of a child's life as to how

1 we can benefit them and their health and address the  
2 social determinants and the needs, but also when you get  
3 to primary school, secondary school and even tertiary  
4 level it's about enabling the students themselves to be  
5 educated in this stuff and how they can make those choices  
6 for themselves, to make improvements for their health for  
7 the long term.

8 So at the moment some of the secondary schools  
9 are working together with the Smith Family and there's  
10 that social support that they are getting. The students  
11 are coming to school and they have various issues  
12 obviously, but there's that support being provided to them  
13 through the Smith Family, through the Koori support  
14 workers, those type of things.

15 Also what I work on is the achievement program in  
16 the primary schools and the secondary schools. So it's  
17 looking at policies, the issues that students have,  
18 looking at benchmarks that they can achieve around healthy  
19 eating, physical activity, safe environments, so looking  
20 at that family violence stuff, but educating the students,  
21 the families and the school community on health effects,  
22 health behaviours and how we can go about changing those  
23 for the better and enabling those students and the  
24 teachers to make those choices for themselves to go and  
25 speak to the canteen lady about, "That's really not the  
26 healthiest food for us. What can we do about that," and  
27 not just sitting back and accepting that that's what they  
28 are going to get fed but working together with the school  
29 community on making changes that will affect their health.

30 MS STANSEN: One of the examples you gave about that was the  
31 committee that was through the school where the student is

1 a member of. Can you just talk a little bit about that?

2 MS WATTS: Yes. Part of the achievement program is about  
3 setting up a health and wellbeing committee within the  
4 school and from there that's where they identify what  
5 health issues are going on at that school and how can they  
6 go about setting to achieve those benchmarks and getting  
7 things right on track.

8 So one of the schools that we work with quite  
9 intensively has put the offer out to all of the students  
10 and the parents to become part of the health and wellbeing  
11 team. There's a couple of students that are on the team.  
12 They speak up. They feel empowered to make a change for  
13 their school, for themselves. One example was the school  
14 disco. Normally they just offer soft drink and chips.  
15 But this one boy said, "We get really thirsty and we don't  
16 want to drink soft drink and chips. Can we have water and  
17 fruit?"

18 Because he spoke up and spoke to some of his  
19 other friends as well the school then went, "That kind of  
20 makes sense," and that's flowed on to the student and his  
21 friends and the wider school community speaking up on  
22 other issues that they feel that they do now have the  
23 power to speak about. That's just one small example of  
24 the kids feeling comfortable. It is a safe environment  
25 for them to speak up and say what's an issue for them at  
26 the time. They feel comfortable and they know that they  
27 are going to be listened to, and that's a huge thing for  
28 kids, especially in this area as well.

29 MS STANSEN: That's great. Leading on from that we have our  
30 next slide about empowering students. Cathy McAdam, you  
31 gave a great example in our discussion this morning.

1           Would you mind speaking about that?

2   DR McADAM:  As I tried to catch up on my journal reading the  
3           other night I was struck by an article that talked about  
4           Malpa.  That's a program that's in New South Wales where  
5           there's actually a retired Aboriginal leader who works in  
6           the community with children and identifies these three and  
7           four-year-olds as potential future health practitioners  
8           and they become the doctors.  They come along and they go  
9           to their doctor training.  It actually improves their  
10          attendance.  It gets to 100 per cent; in fact probably  
11          about 150 or 300 per cent because I think there were 15  
12          children chosen and 45 turned up each time, but nobody was  
13          turned away.

14                 These children were taught about health and  
15          actually about how to do different things.  So they were  
16          doing dressings or whatever it might be.  They were taught  
17          about the actual healing properties and things.

18                 What that then does is those parents say, "My  
19          child has been chosen as somebody who has potential."  The  
20          child believes themselves that the family believe in the  
21          education and they actually grow up thinking that there is  
22          something more than being on the dole or whatever is the  
23          example that they may have had in the past.

24                 Malpa's slogan I thought was quite useful to  
25          dwell on.  "If it takes a village to raise a child, then  
26          it takes children to heal a community".  That's perhaps  
27          one of the things we have been talking about today, the  
28          importance of early intervention, that if we can identify  
29          families at the time when they are teachable, when they  
30          have a newborn child or during the pregnancy and helping  
31          them to identify the potential in their infant and raise

1           them in a healthy environment, that that actually helps  
2           the whole family. It helps their mental health. It helps  
3           their physical health. The child takes the message home  
4           or to their local school about, "This is what healthy  
5           living is about."

6                     It is vitally important that we actually work on  
7           the early years in children. Not everybody is going to be  
8           a health professional. Other examples of this have been  
9           sports academies. In Doveton there's a sports academy  
10          that again has helped to engage teenagers and young adults  
11          in school attendance and feeling like there is a  
12          worthwhile reason for attending school, but also that,  
13          "I need to look after my body so that I can actually  
14          achieve."

15                    So we see that as very important, to ensure that  
16          programs identify and give people hope and take the  
17          message back to their own families and community. That  
18          may then work into the longer term workforce planning and  
19          things. So I wouldn't wait until they are in medical  
20          school. I would start when they are three years old.

21                    When you do your community screening day I would  
22          have the three-year-olds doing the blood pressures, I  
23          would have the eight-year-olds doing the fingerprick  
24          glucose because they will do it properly every time,  
25          whereas you will have other people taking shortcuts. So  
26          get them in early and get the young kids doing it. They  
27          will have fun and that way you will get the parents along.  
28          So there's my two pennies' worth.

29 DR COATES: I'm not entirely sure that works completely, Cathy.

30                    I'm not the world's best plasterer and yet my father, who  
31                    is a retired orthopaedic surgeon, had me for years dipping

1 bits of plaster in a bucket of water as he would  
2 diligently apply it.

3 MS STANSEN: But you did end up being a health practitioner.

4 DR COATES: Yes, but not a plasterer.

5 MS STANSEN: I think that leads to our final point, which is  
6 really about the fact that all of the aims today, whilst  
7 they could be implemented short term, are really long-term  
8 objectives because children need time to have that outcome  
9 measured. I wanted to throw it open to you all for one  
10 last comment or something that is particularly important  
11 to you that we have discussed today or that we haven't had  
12 a chance to raise. I will start with you, Claire.

13 MS WATTS: Not so much something that we haven't had to raise  
14 but I think that in the other sessions, at the end of the  
15 session we have been asking for recommendations and that  
16 kind of thing. One point that I made is again banging on  
17 about the school nurses, but I think they are  
18 under-utilised. I know that there used to be a lot more  
19 support for the school nurses in the past, and obviously  
20 the monetary commitment to that has gone elsewhere. But  
21 I feel if you put the time and the effort and the money  
22 into school nurses and being able to address some of these  
23 issues that are coming up I think that the benefits would  
24 be seen in the long term. There won't be as many health  
25 issues and other issues going on if they are addressed  
26 earlier.

27 So that's probably my thing that I want to bang  
28 on about, is school nurses and the support for them in the  
29 primary schools and also in the secondary schools, because  
30 there's a whole other world of things going on in  
31 secondary schools that kids shouldn't have to be dealing

1 with on their own. So that's my two bobs' worth.

2 DR COATES: For myself, today was a very rewarding experience  
3 in being able to interact with a number of other  
4 professionals who are delivering services and for me to  
5 reflect on that we have a lot of services available within  
6 the Valley and I think trying to link them together in a  
7 more cohesive, family focused way with some additional  
8 sort of work and funding to go into it, we can actually  
9 expand on the services that are already in play that  
10 already have good models of care and to try and provide a  
11 much more family focused service that is going to provide  
12 lifelong benefits for children and families.

13 MS KERSLAKE: I love Cathy's idea of three-year-olds doing  
14 blood pressure. For me, it is listening to our community,  
15 talking to our community and empowering them to be part of  
16 the change. I think that's really important. I think any  
17 solution needs to be place based and we really need to  
18 listen to the people.

19 DR McADAM: "If it takes a village to raise a child, then it  
20 takes children to heal a community." Get them involved in  
21 that community screening day.

22 MS RICHMOND: We touched on earlier just about the Aboriginal  
23 children who are overrepresented in out-of-home care, and  
24 I just wanted to come back to that point because obviously  
25 we know there are significant Aboriginal communities here  
26 in the Latrobe Valley. So I just wanted to make the point  
27 that here in the Latrobe Valley we have had the Taskforce  
28 1000 process which has been led by the Commissioner for  
29 Aboriginal Children and Young People where they conducted  
30 a review of all the children who were in out-of-home care  
31 who were Aboriginal to look at what some of the underlying

1 issues were and the reasons for them coming into care. So  
2 that occurred about six months ago.

3 From that work we have then been looking at what  
4 are some of the key actions we need to put in place across  
5 both the department as well as other settings and look at  
6 how we integrate that with support services and mainstream  
7 services so that we can make sure that we have appropriate  
8 supports and better supports in place for Aboriginal  
9 families both at the at risk end and also when they come  
10 into care, how we can ensure that Aboriginal children are  
11 connected with their culture. So I just wanted to flag  
12 that as an important issue in any consideration of  
13 children and young people.

14 MS STANSEN: Thank you. I open it up to the board.

15 PROFESSOR CATFORD: Thank you very much. You have covered a  
16 fantastic amount of ground and material, and it is hard to  
17 sort of think through if there are any gaps. But there is  
18 one I wouldn't mind you commenting a bit about. We have  
19 heard quite a lot about the importance of joining up the  
20 services and the hospital reaching into the community  
21 health, into general practice. Can you comment on general  
22 practice? To what extent could that service be  
23 strengthened in terms of child friendly attitudes and  
24 skills and abilities? I'm particularly thinking of Cathy  
25 and others who are working actually here in the Valley.  
26 How is general practice travelling and are there things  
27 that could be done through the primary health care network  
28 that could strengthen the service delivery?

29 DR COATES: It's a good question and an important point. This  
30 doesn't just apply to the Latrobe Valley but within any  
31 area there are various general practitioners that have an

1 intense interest in paediatrics and there are general  
2 practitioners that really is not their interest at all and  
3 they are scared of children and don't want to see them.

4 Identifying the general practitioners that do  
5 have an interest in paediatrics, being able to provide  
6 them with some additional education which would be easy to  
7 achieve locally, we already have a very robust education  
8 for our hospital junior medical staff and I think being  
9 able to expand that would be quite easy, in addition to  
10 other programs that are available such as the Diploma of  
11 Child Health. So I think it is useful for GP practices to  
12 identify the one or two general practitioners within their  
13 practice that have an interest in child health and keeping  
14 their skills up, so directing where possible children to  
15 those general practitioners for their day-to-day care so  
16 that the GPs develop increasing skills and confidence with  
17 assessment of children, what needs referral, what doesn't,  
18 the urgency of a referral. As we have heard about again,  
19 sometimes it's very difficult for us to assess the urgency  
20 of a referral from the very limited information that's  
21 available.

22 So I think that combined with the knowledge that  
23 we need to be able to provide an after hours service. A  
24 lot of paediatrics happens after hours. It doesn't happen  
25 between 9 to 5. It happens after the end of a school day  
26 and in the evening. So making sure that there is access  
27 to GPs that have skills and are prepared to work at that  
28 time of the day, which is not a very family friendly time  
29 of the day. So that in itself is a challenge and a  
30 barrier, but I think can be worked around with enough  
31 interest.

1 DR McADAM: Could I add something there. One of the things  
2 that we talked about was co-location of services and the  
3 mentoring and sharing of others who work in that area and  
4 feel comfortable. So in Pakenham the Henry Road Family  
5 Centre has a maternal and child health nurse working  
6 alongside the kindergarten programs, the early childhood  
7 developmental programs and things and I have a  
8 paediatrician and a paediatric trainee there, but I want  
9 to get a GP in there because the GP partnerships in that  
10 to actually upskill and develop the relationships with  
11 their local services then means you have somebody at the  
12 end of the phone. There is lots and lots of information  
13 on websites and things, but as a busy GP you don't have  
14 time to access those websites all the time.

15           There are a lot of things that the Paediatric  
16 Clinical Network has put together to help people with  
17 appropriate referral resources, what to do before  
18 referring or in the interim while the child is waiting to  
19 see a paediatrician. So there are lots of resources  
20 there.

21           But I think it's the partnership and the person  
22 that you know at the other end. So mentoring sort of  
23 programs; senior GPs who have a lot more experience in  
24 managing that saying, "Yes, you can manage that. You  
25 don't need to succumb to the pressure to refer every time.  
26 It is actually okay to manage that, but when it gets to  
27 this point that's where you need to refer." That's where  
28 frequent case reviews with the local paediatricians and GP  
29 network education days that are a bit more interactive  
30 rather than just a lecture on this or a lecture on that  
31 are probably ways forward there.

1 PROFESSOR CATFORD: Just finally, are you seeing sick kids a  
2 bit too late? Is there a delay in giving access to  
3 children? Does this raise issues around levels of  
4 understanding, education in the community about the early  
5 signs of illnesses?

6 DR COATES: Sure. I think we do see some illnesses too late  
7 and sometimes it's a lack of recognition on behalf of the  
8 family and sometimes it's a lack of recognition on behalf  
9 of the first medical person that they have had contact  
10 with. As a result of that, we have instituted guidelines  
11 where if a child re-presents within a two-week period with  
12 the same illness then they need to be discussed or  
13 reviewed by the paediatric team because we know that's a  
14 marker, two or three presentations within a couple of  
15 weeks is a marker that there's a major problem.

16 Similarly, we also know unfortunately that  
17 children with abusive head trauma, 80 per cent have had  
18 contact with a doctor in the previous month before  
19 presenting with an abusive head trauma. That may have  
20 been to do with a crying baby or reflux or something. But  
21 they have had contact. So I think we do see some major  
22 illnesses too late.

23 Having said that, when children do present late  
24 or unwell we do have some highly skilled personnel and  
25 nursing staff within the emergency department that really  
26 do swing in pretty quickly to assessing and treating  
27 children. So I think, to me, acute illness when it's  
28 severe, we don't see a lot of really late presentations.  
29 What we tend to see is perhaps an under-recognition of the  
30 severity of the symptoms either by the family or the first  
31 doctor that they have presented to.

1                   Certainly in terms of the more chronic disease  
2                   that's where there's a real issue in terms of families not  
3                   recognising at all that their child has a major speech  
4                   delay, that they have a hearing impairment, those sort of  
5                   things that can easily slip under the radar until four  
6                   years has gone past and the child goes to kindergarten and  
7                   it is discovered they can't hear.

8   PROFESSOR CATFORD:   Thank you very much.

9   MS STANSEN:   Before I turn it over to you, Bernie, I would just  
10                  like to thank you all very much for your participation  
11                  today.   It was a very valuable discussion.   As a mother of  
12                  a three and five year old, it was alarming and  
13                  enlightening all at the same time.   Thank you all very  
14                  much.

15   CHAIRMAN:   Please stay where you are for another one or two  
16                  minutes because I also want to thank you.   I thank you in  
17                  the sense of thanking those others who have been on the  
18                  panel because it is clear that the discussions, the ideas,  
19                  the suggestions for recommendation that have come now from  
20                  six sessions have been extremely valuable.   We are almost  
21                  at the halfway mark.   So there's a massive amount of  
22                  material that is going to have to be assessed in the light  
23                  of what other information we have received from various  
24                  other sources.   So I do thank you.

25                  I thank those who have participated and those who  
26                  have prepared the way, and that particularly includes  
27                  John, for what have been such valuable sessions.   We will  
28                  have another three panels tomorrow and, in a sense, one  
29                  can't help but look forward to being further enlightened.  
30                  But, seeing you are in front of me, I thank you on behalf  
31                  of the board and everyone else who has participated.

1 Thank you all and good afternoon.

2 FORUMS ADJOURNED

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